



**PROPERTY
INSTITUTE**
The Home of Property Professionals

Innovation in Construction

CallaghanInnovation

Te Pokapū Auaha o Aotearoa

Thursday 4th August 2022

Sector overview and key market trends



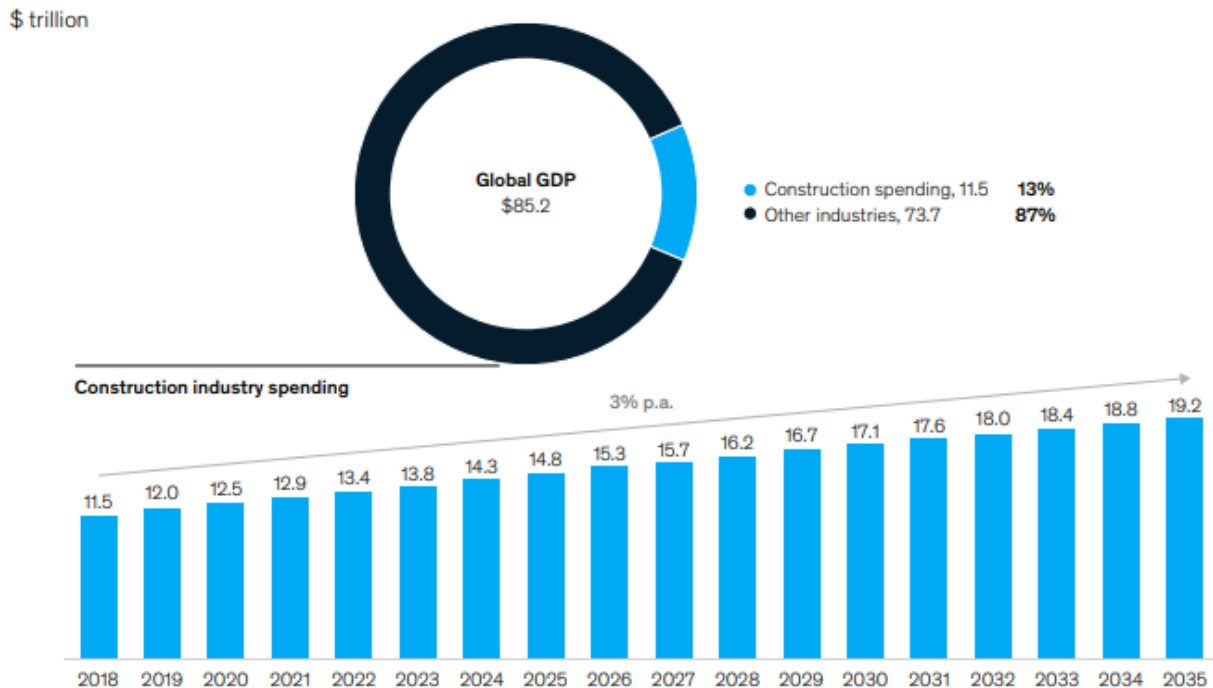
NZ Construction Sector

- **5th largest sector** by employment – 10% of NZ workforce (c.300K FTEs)
- Key driver of economic growth – **7% GDP**
- **Highest job growth of any sector** and **highest growth sector in terms of new businesses**
- One in every five new jobs (20%); **Highest female employment growth**



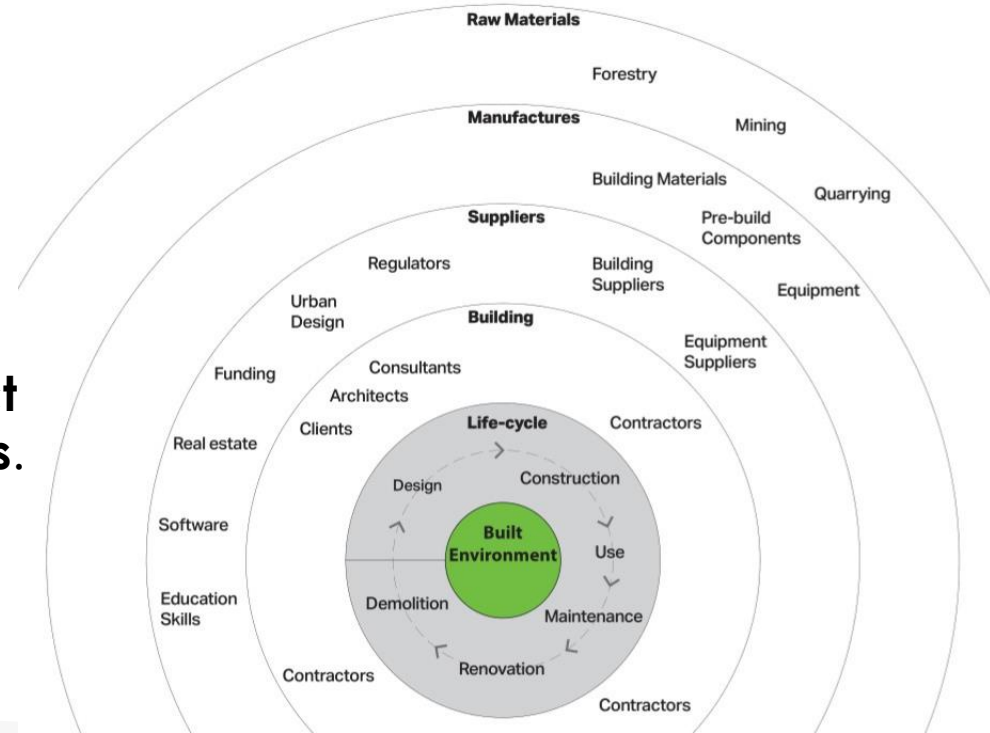
Global Construction Sector

- The Construction sector globally: 13% of the world's GDP – US\$85.2tr
- NZ Construction businesses exploring international markets as part of their commercialisation strategy



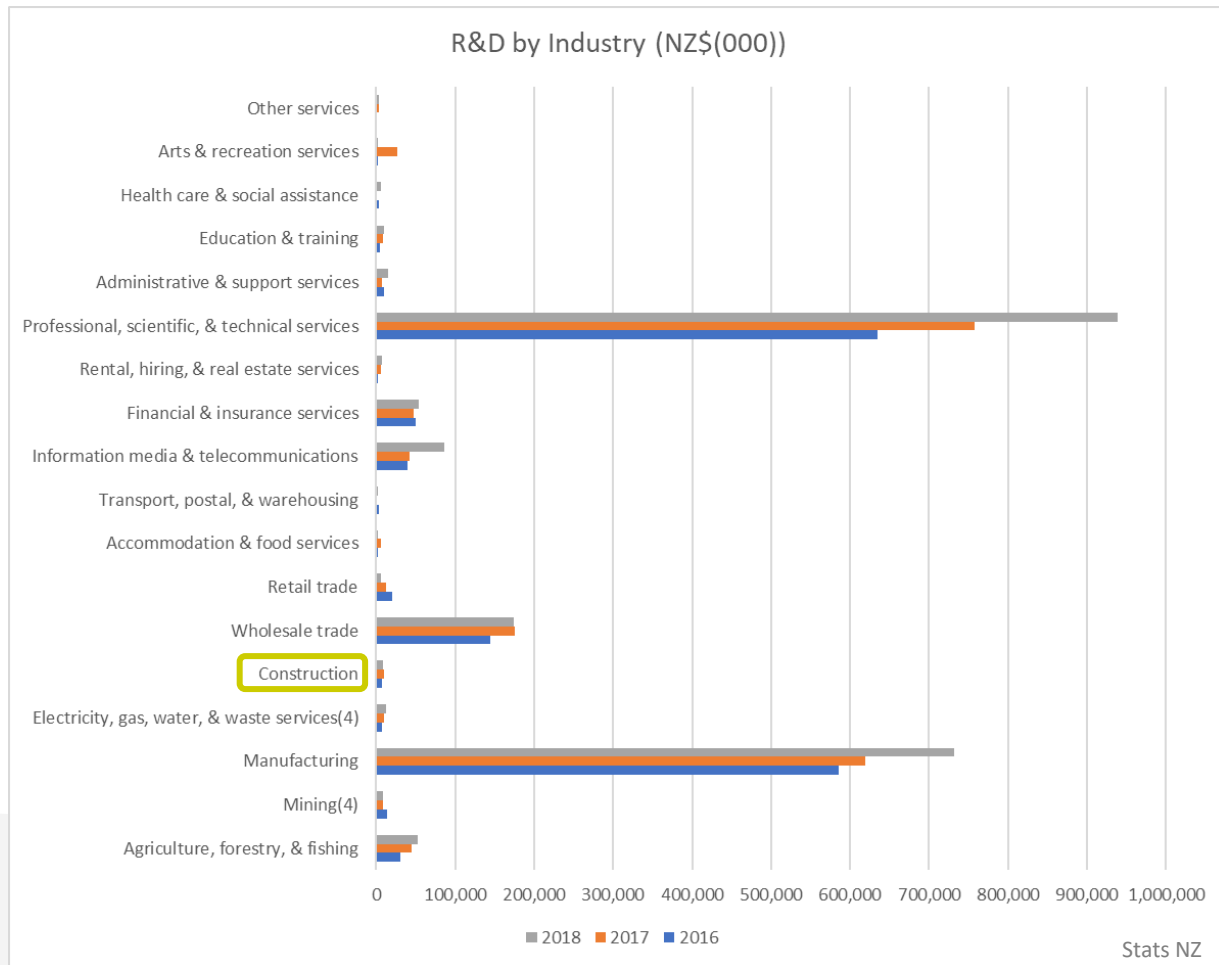
NZ Construction Sector Integrated across our economy

- **Highly-integrated** across multiple sectors.
- Investment in building construction produces the **largest stimulus effect** with **flow-on effects to other sectors**.



NZ Construction Sector R&D Investment

One of the lowest of all sectors in NZ

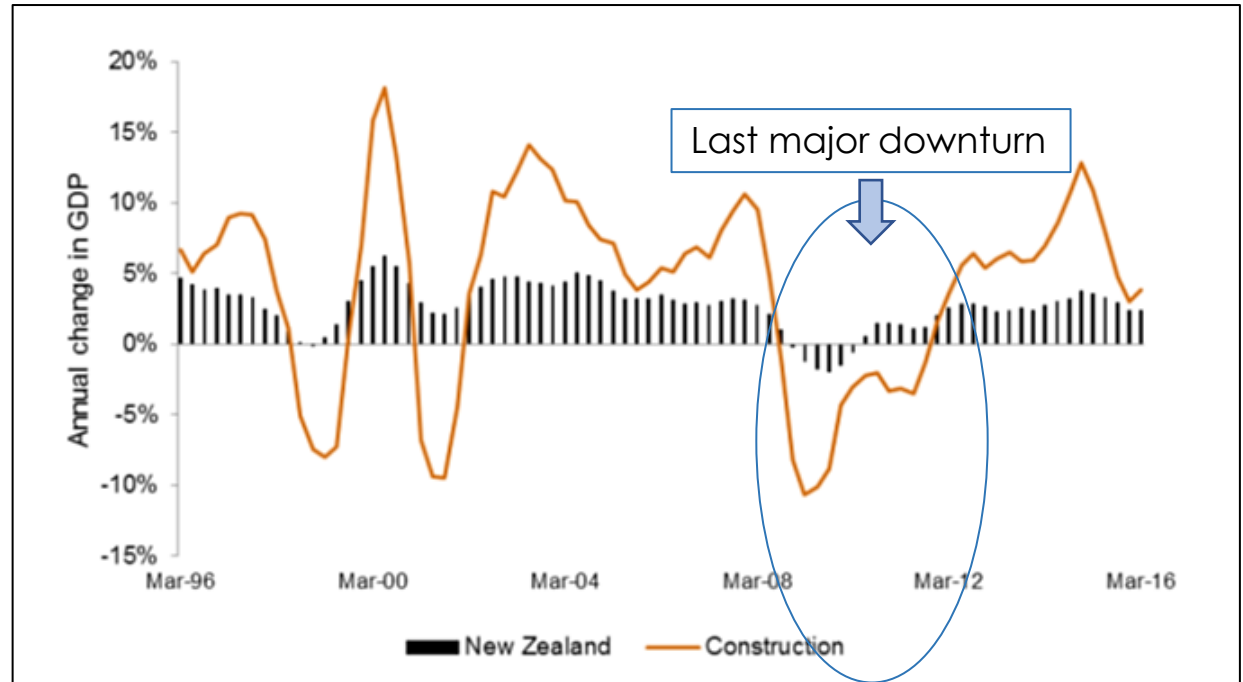


NZ Construction Sector - Historically Volatile

VUCA

Volatile, Uncertain,
Complex and
Ambiguous

Sector is still prone to
boom and bust
cycles.



NZ Construction Sector - Historically Volatile

<https://www.stuff.co.nz/business/128740312/construction-probably-entering-bust-cycle-with-92-companies-liquidated-this-year>

Stuff ≡

business

Construction 'probably entering bust cycle' with 92 companies liquidated this year ▶

Geraden Cann • 05:00, May 29 2022



Widening gap – Forces of downward spiral

Robust Businesses

- ▶ Profitable
- ▶ Strong cash reserves
- ▶ Robust balance sheets
- ▶ Strong forward workflow
- ▶ No big gaps between projects
- ▶ Good governance
- ▶ Quality management reporting
- ▶ Timely reporting
- ▶ Accurate and proven forecasting
- ▶ Strong project management
- ▶ Resilient systems
- ▶ Appropriate systems
- ▶ Strong experience (or access to it)
- ▶ Sufficient staff for committed work
- ▶ Reliable estimating
- ▶ Above average margins
- ▶ Tidy organised work sites
- ▶ No big job losses
- ▶ Spare bonding capacity
- ▶ Retentions held in trust
- ▶ Pay on time
- ▶ Get paid on time
- ▶ Cover for key roles
- ▶ A clear business plan
- ▶ Operate in a niche
- ▶ Communicated ownership succession plan
- ▶ Staff succession plan
- ▶ Strong and consistent culture
- ▶ Industry specialist advisors
- ▶ Controlled growth
- ▶ Projects delivered on time
- ▶ High quality finished work
- ▶ Competitive
- ▶ Sound track record
- ▶ Loyal and reliable sub-trades
- ▶ Adequately understand and price in risk

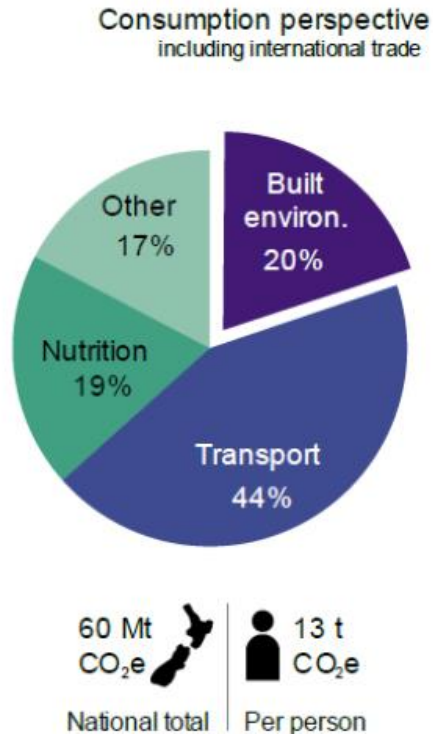
Forces Of The Downward Spiral

- ▶ Low margins
- ▶ Delayed projects
- ▶ Staff shortages
- ▶ Subcontractor/principal failure
- ▶ Inadequate project documentation
- ▶ Tightening bank credit
- ▶ Transfer of risk down the chain
- ▶ Quality issues
- ▶ Councils
- ▶ Surprises
- ▶ Desperate tendering
- ▶ Tight budget projects
- ▶ Below spec, cheap materials
- ▶ Regulations
- ▶ Compliance costs
- ▶ Overzealous H&S
- ▶ Unreasonable payment certificates
- ▶ Inexperience
- ▶ Failure to price in risk
- ▶ Bonding constraints
- ▶ Cash flow is a juggle
- ▶ Poor quality
- ▶ Slow to be paid
- ▶ Slow to pay others

Fragile Businesses

- ▶ Breached bank covenants
- ▶ Untidy work sites
- ▶ IRD arrears, especially PAYE
- ▶ Poorly documented projects
- ▶ Retentions regime non-compliance
- ▶ High staff turnover
- ▶ Insolvent
- ▶ Poor planning
- ▶ Cost over-runs
- ▶ Poor estimating
- ▶ Poor reporting
- ▶ Inadequate governance
- ▶ The opposite of all Robust Businesses features

Construction Sector – Environmental sustainability focus



- **20% of New Zealand's GHG emissions**
- Innovation in 'Environmental sustainability' is **good business as well as good for the environment**

The buildings and construction sector accounts for

39% of global CO₂ emissions

(IEA, 2019)

Global construction waste is set to double by 2025 to

2.2 billion tons

(Transparency Market Research, 2019)

Source: NZGBC – Under Construction report – August 2019

Global mega-trends – 6 of 8 directly impacting the Construction sector



Changing world order



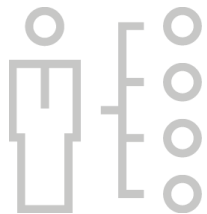
Changing climate



Changing infrastructure



Healthcare revolution



Changing demographics



The ethical/empowered consumer

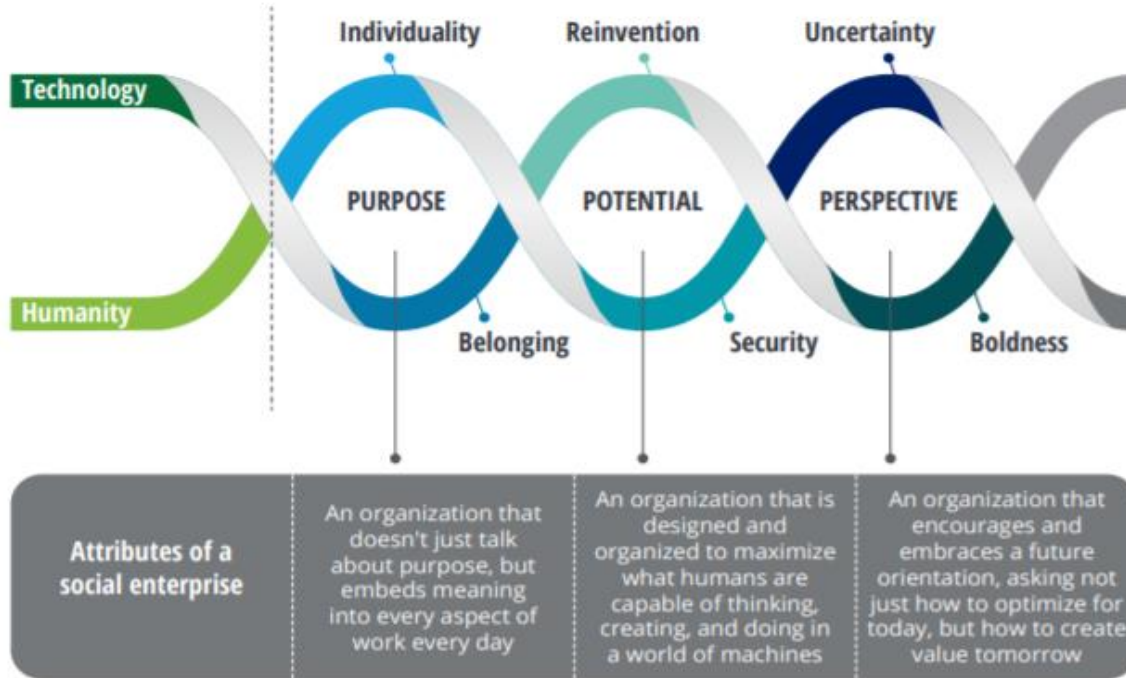


Future of work

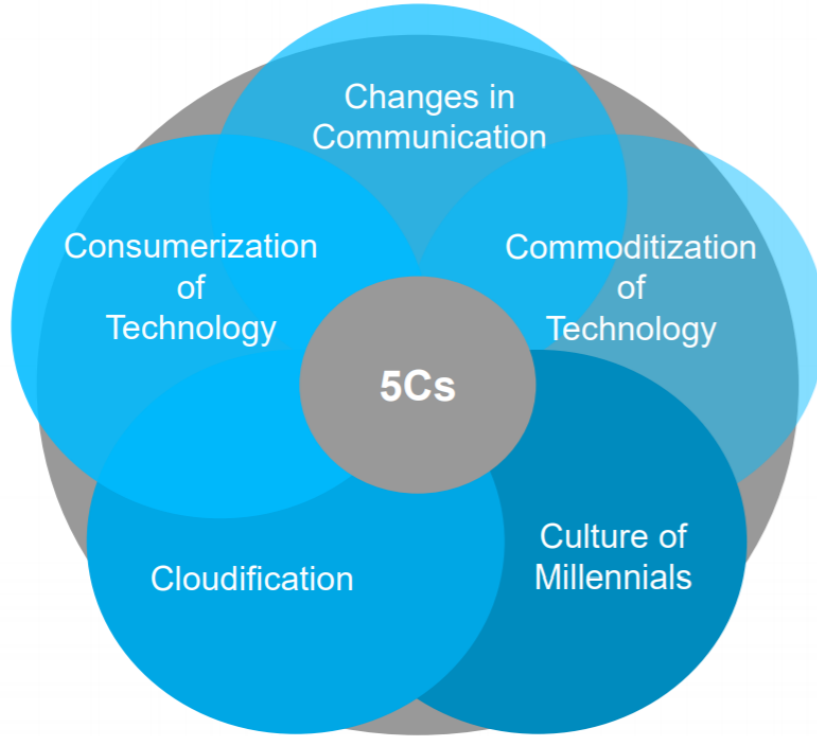


Future of business

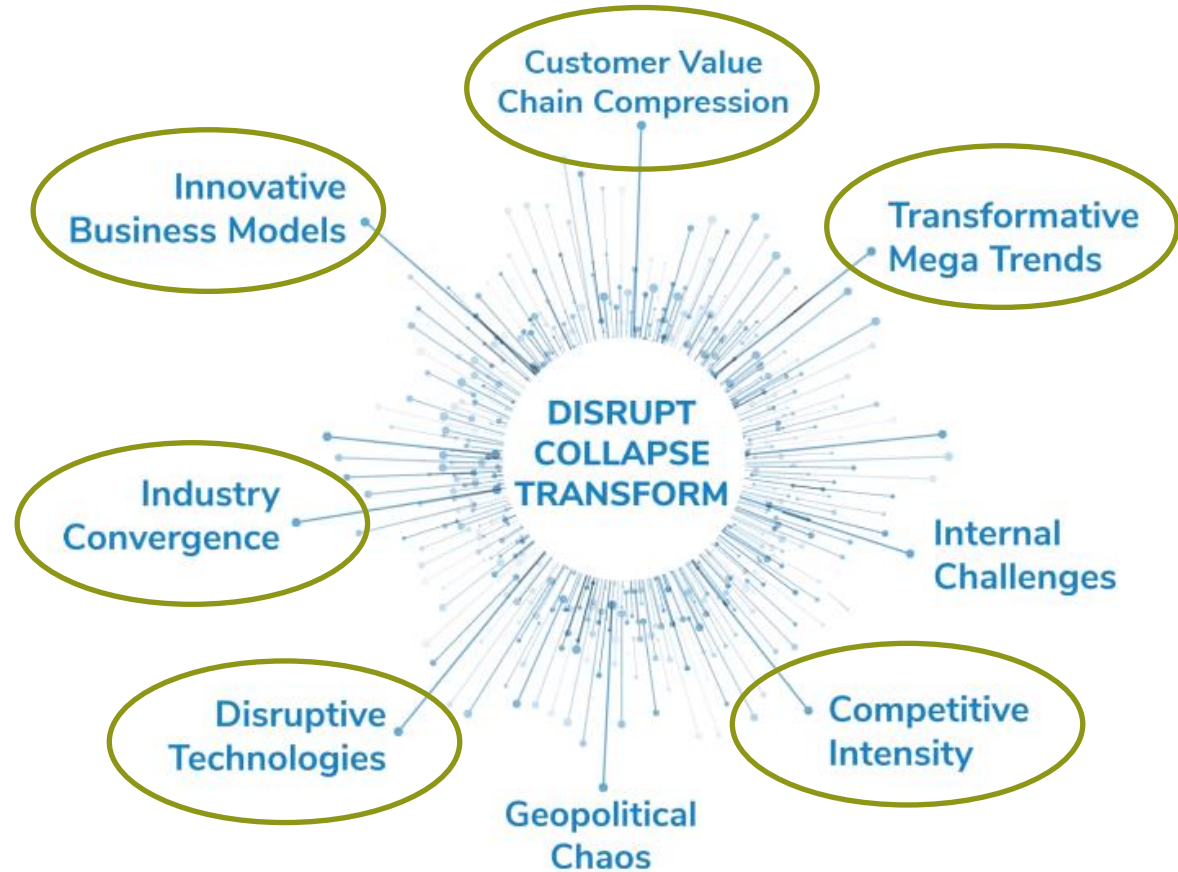
Human & Technology – Creating Purpose, Potential and Perspective



Digital Transformation



Construction sector trends



Global trends - Recent

Challenges Faced by the Global Homes and Buildings Industry Due to the New Variants of COVID-19 and Russo-Ukrainian War

Construction Delay



- The construction industry is recovering at a steady rate, with increasing projects in the infrastructure and residential sector, especially in the high growth economies.
- However, the shortage of skilled labor has affected the productivity of the industry despite increasing investments and consumer demand. For instance, the US construction industry requires nearly 2.2 million workers from 2022 to 2024. Similarly, the Indian construction industry would require 16 million additional workers in the next couple of years.
- Delay in the delivery of projects is likely to have a chain effect on the homes and buildings markets that are reliant on the construction industry.

Supply Chain Disruption



- China's zero tolerance COVID-19 policy has disrupted the global supply-chain in the manufacturing sector, including automotives, machines, consumer electronics, semiconductors, and more.
- The sporadic outbreaks of Delta and Omicron variants in small pockets of some Chinese cities have triggered intermittent manufacturing and logistic shutdowns in key port cities, including Ningbo, Yantian, Dalian, Tianjin, Shenzhen, and Shanghai.
- The Russo-Ukrainian war will add additional headwinds to industries because the closure of ports near the war zone will affect trade and disrupt supply chains.

Semiconductor Shortage



- In addition to a complicated chip manufacturing process, the pandemic related factory shutdowns in 2020 and the resultant surge in consumer demand for consumer electronics, wearables, and work-from-home related gadgets created an acute shortage of semiconductors.
- This shortage has affected the inventory of the automotive, LED, consumer electronics, and IoT-related industries in 2021. Russia and Ukraine are key countries for the production of the rare metals and gases used in the semiconductor manufacturing process, and its disruption due to the ongoing war is expected to slow down the growth of LED lighting, smart homes, and other IoT-related markets in 2022.

Image Source: Getty Images

Source: National Association for Home Builders; Frost & Sullivan

Global trends - Recent

Key 2022 Homes and Buildings Predictions

AI and IoT-driven Building Solutions



Prioritized investments in the digitalization of buildings to increase adoption of AI and IoT-driven building solutions

Health and Wellbeing of Occupants



Occupant's health and wellbeing to remain top priority for facility managers across regions

Digital Twin in Smart Buildings



Rising demand for data-driven operation and maintenance to accelerate the adoption of digital twin in smart buildings

Connected Lighting Opportunities



Rebound lighting industry to explore connected lighting opportunities in improving occupant experience and wellbeing

Integrated Life Safety Systems



Increasing need for adaptive emergency response to further the demand of integrated life safety systems

Home Energy Personalization Service



Pressing need to address utility challenges and changing customer expectations to augment the deployment of home energy personalization services

Autonomous Home Awareness System



Expanding AI capabilities in home security to accelerate the growth of autonomous home awareness systems

Workplace Innovations



Shift towards hybrid working model and workplace innovations to accelerate the implementation of smart workplace solutions

The landscape remains unclear

75%

vs

9%

agree that technology
disruption will continue

feel confident about leveraging the
opportunities that disruption will
create



The Opportunity

\$265 billion
annual profit potential

Do they?

Meeting NZ market needs

Desirable

Feasible

Viable

Also targeting
broader market
opportunities &
International
Markets

Can we?

Should we?

Desirable

The problem our customer wants to solve is?

Our customer cannot solve this problem today because?

The outcome our customer wants to achieve is?

Viable

Our acquisition strategy for obtaining new customers is?

Our customers will use our product repeatedly because?

We will generate revenue by?

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Feasible

Our biggest technical or engineering challenges are?

Our biggest legal or regulatory risk would be?

Our team is uniquely positioned to win because?

Ecosystem-Wide Collaboration



Promoting business-government and business-academia partnerships



The Transformation Plan 2022-2025 summary



VISION FOR THE SECTOR:

A thriving, fair and sustainable construction sector for a better Aotearoa New Zealand

MID-TERM GOALS

01

Increased capabilities of leaders to drive change

02

A more skilled and diverse workforce that is future ready

03

More thriving people and organisations

04

Greater Māori construction economy success

05

Reduced waste and embodied and operational carbon

06

Increased productivity through innovation, technology, and an enabling regulatory environment

FOCUS AREAS

PEOPLE

- Leadership for change (Goals 1, 2, 3)
To build the capabilities and capacities of large and small to medium enterprise (SME) leaders to lead business improvement and change.
 - Building Leaders Advisory Service
 - Next-Generation Leaders Programme
- Workforce development (Goals 2, 3)
To support the development, attraction, and retention of the workforce of tomorrow.
 - Developing an Action Plan from the Construction Skills Strategy
 - Construction Diversity Roadmap implementation
- Strong Māori construction economy (Goals 1, 2, 3, 4)
To authentically partner recognising the important relationship with Māori in Aotearoa.
 - Māori end-to-end supply chains*
 - Māori SME capability development
 - Kaiako Construction Mentorship Programme
- Wellbeing, health and safety for all people (Goals 1, 3)
To enable thriving people at all levels, and continued focus on a zero-harm and fatality-free sector
 - Thriving Infrastructure Pilot Projects
 - Construction Health, Safety and Wellbeing Strategy

CLIENT LEADERSHIP

- Procurement and contracting (Goals 2, 3, 4, 5, 6)
Drive better outcomes through improved planning, procurement and delivery practices achieved through increased collaborative behaviours.
 - Broader outcomes for public sector initiatives
 - Māori procurement panels
 - Improve and drive best practice procurement, contracting and contract management
 - Public procurement planning and phasing
 - Client and contractor relationships
 - Building Information Modelling (BIM) and digital engineering uptake
 - SME capability
 - Social, cultural and environmental outcomes for private construction projects

ENVIRONMENT

- Environmental and climate action (Goals 1, 5)
To accelerate the adoption of carbon and waste minimising materials and practices.
 - Sustainable Construction Cross-Sector Forum
 - Carbon and waste measurement tools
 - Commercialising environmental research for construction
 - Environmental performance measures for the sector

INNOVATION

- Advanced construction ecosystem (Goals 1, 3, 5, 6)
To accelerate innovation ranging from incremental business performance improvement to disruption and value creation.
 - Construction Digital Boost 2.0
 - A collaborative innovation eco-system*
 - Supporting innovation focussed regulatory reform
 - Innovation investment strategy*
 - Innovation Accelerator and Piloting*
 - Advanced Construction New Zealand Study Tours

ENABLERS

KNOWLEDGE

- Beacons (Goals 1, 2, 3, 4, 5, 6)
To shine a light on new and innovative approaches that put the Accord's principles into action and inspire others to embrace change.
 - Beacons 2.0
- Data, information and insights to assist decision-making (Goals 1, 3, 6)
To enable the use of data and information for sound decision-making across the sector and to steer the work of the Accord.
 - Construction Futures Think Tank
 - Public and private pipeline development
 - Construction Digital and Data Roadmap

EMERGING ISSUES & OPPORTUNITIES

- Response to emerging issues and opportunities (Goals 1, 3)
To bring the industry and government together to navigate and manage emerging issues and opportunities in order to create space for transformation.
 - Emerging and Topical Issues and Opportunities Bulletins
 - Accord Forum 2.0

NETWORKS

- Creating and leading networks (Goals 1, 2)
To convene peer networks, advisory groups and platforms that enable sharing, learning and alignment.
 - Construction Leadership Summit
 - Peer-to-Peer Advisory Platform
 - Accord Network 2.0

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*Denotes interaction with Forestry & Wood, Advanced Manufacturing or Digital Industry (TbIs) (Industry Transformation Plans)

Construction Sector Accord / Industry Transformation Plan – FY22 – FY26

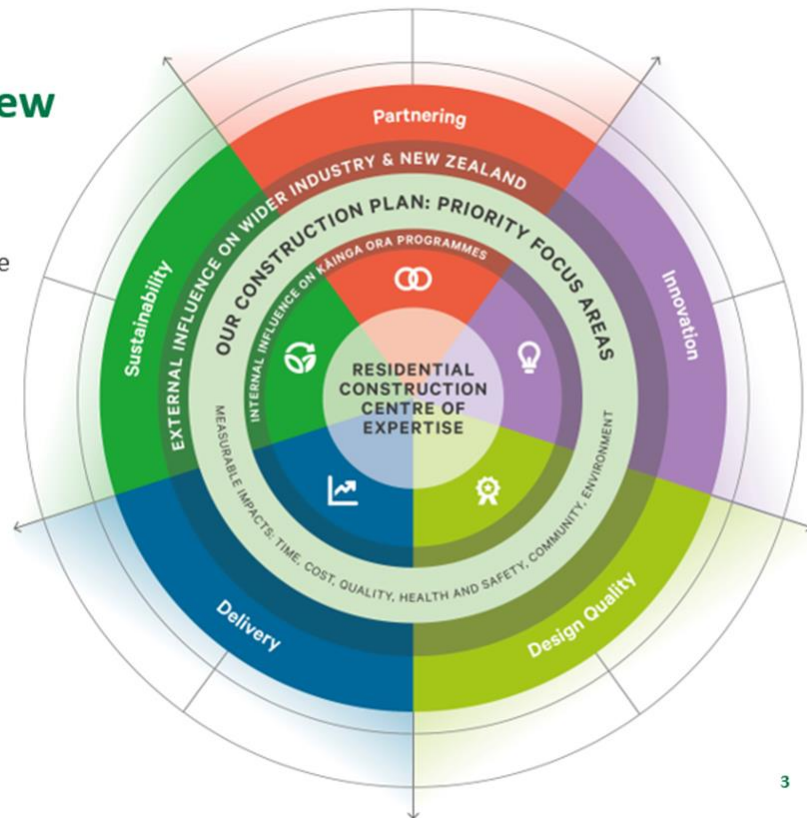
- \$37m approved in 2022 budget for 3 year Accord 2.0 ITP
- Callaghan Innovation selected as Key Partner in ITP Focus Areas (approved by Cabinet in June 2022):
 - **Innovation**
 - **Environment**
 - **Knowledge / Advanced Construction**
- These 3 Focus Areas include **16 initiatives** that Callaghan Innovation could potentially support
- Scoping and contracting will start in Aug 2022



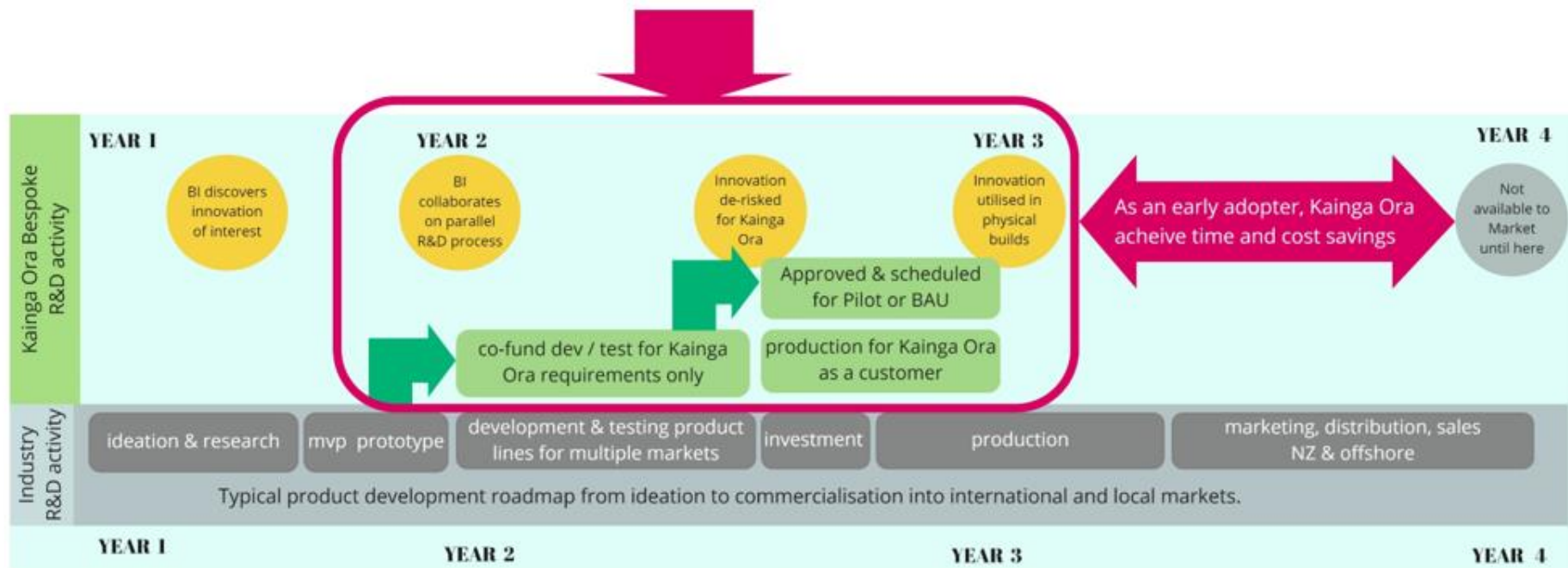
Kāinga Ora – Callaghan Innovation – Partnership Agreement

Building Momentum overview

- 1 **Shift in behaviours** – towards greater trust, transparency and genuine partnership
- 2 **Industry leadership** – to influence and change the housing and construction industry
- 3 **Delivering more with better outcomes:**
Our 5 key priority areas:
 - Partnering
 - Innovation
 - Design Quality
 - Delivery
 - Sustainability



Our Research and Development Acceleration Model





The Māori Housing Initiative - In Discovery Phase

Iwi Housing – Callaghan Innovation intervention [DRAFT]



Low, Medium and High density housing



Whenua and economic development:

Iwi own c.60% of NZ forests

Own 1.4m hectares of land ready for immediate development

Own some natural resources that can be used for innovative building materials (e.g.: pumice)

Opportunity to partner with Scion:

- Forestry management
- Remote sensing & AI
- Robotics & Automation
- Wood processing
- Silicate treatment
- Waste-to-value (circular economy)

Opportunities:

- Wood processing
- Advanced Manufacturing
- New Māori business creation
- B-2-B partnerships
- B-2-G support (e.g.: PGF)
- Prefabrication capabilities
- Exports

Whenua and economic development:

- New financial services: Banking, mortgages, business loans, insurances...
- Capability and capacity development
- New Māori businesses
- More employment and training (Future Workforce)



Opportunities:

- Smart materials
- Waste-to-value (circular economy)
- New building systems
- HVAC
- Business Model Innovation (ten Types)
- B-2-B partnerships

Opportunities:

- Multiple R&D in CleanTech, Prefabrication, Advanced Materials, Advanced Manufacturing, IoT & Data
- Fire, acoustic, seismic resistance
- Large waste-to-value streams (currently minimal)
- Business Model innovation
- Exports
- Ecosystem innovation and international partnerships

Potential success outcomes for Iwi:

- ✓ Māori-designed (indigenous)
- ✓ Renewable energy (e.g. Hylink, solar, wind, geothermal)
- ✓ Smart, connected homes
- ✓ Healthy (HVAC), affordable
- ✓ Healthy, thriving communal spaces – schools, elderly care...
- ✓ International showcase

Māori businesses – Map existing capabilities, explore opportunities, establish B-2-B and B-2-G partnerships + Investors [R&D / innovation and commercialisation]

Capability & capacity development – Map existing, explore opportunities from gaps, invest and partner [Māori employment and training]

Callaghan Innovation ONE-Team (Cross-functional + industry sector partners – BRANZ, Scion, Kāinga Ora, HUD, Unis, local councils)

Supply Chain

Value Chain



Over-the-horizon technology disruption in Construction

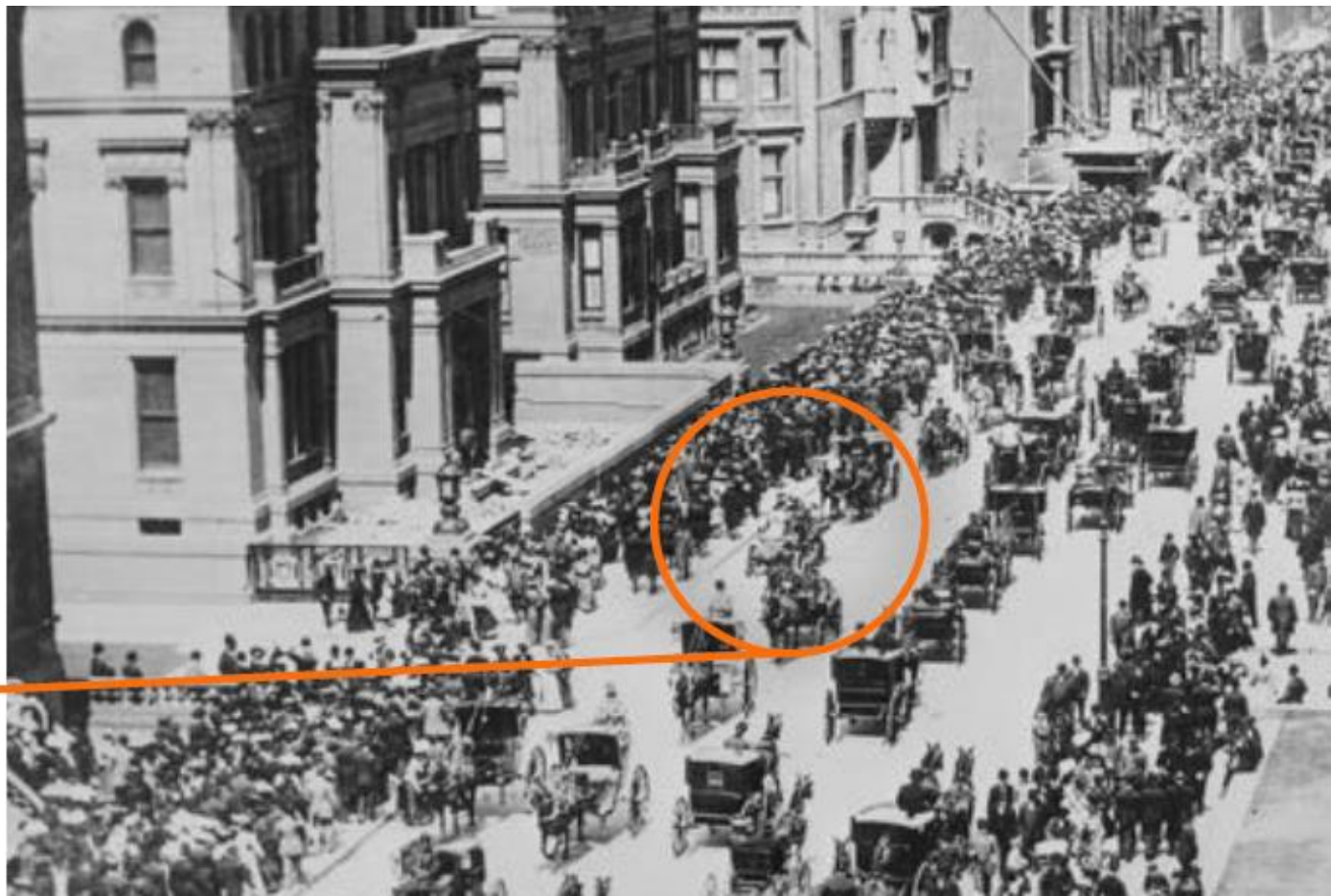


Why innovate ?

5th AVE NYC

1900

Where is
the
car?



Why innovate ?

5th Ave New York City, March 23, 1913

1913:
Where is
THE
HORSE?

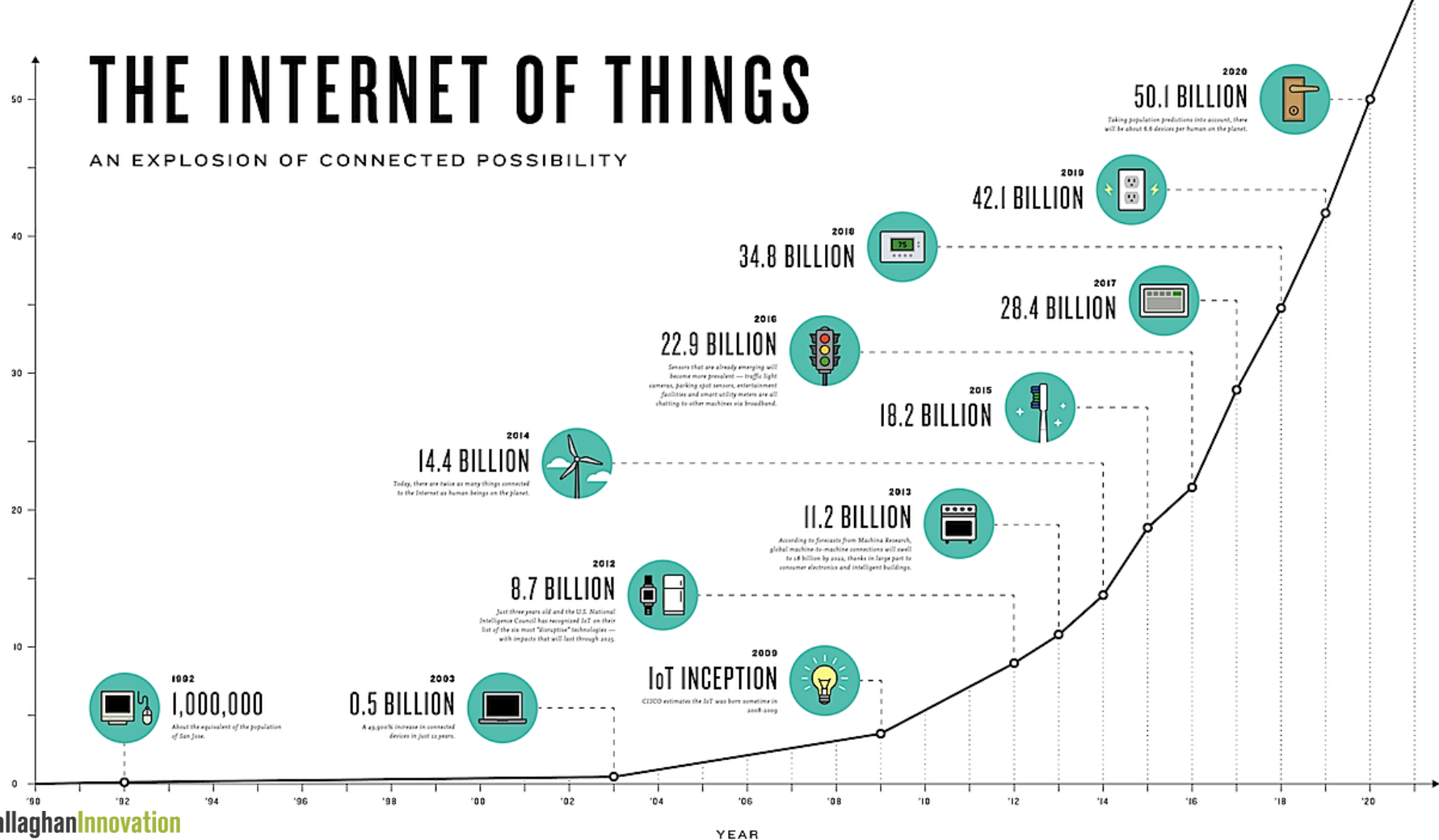


Photo: Easter 1913, New York. Fifth Avenue looking north. George Grantham Bain Collection

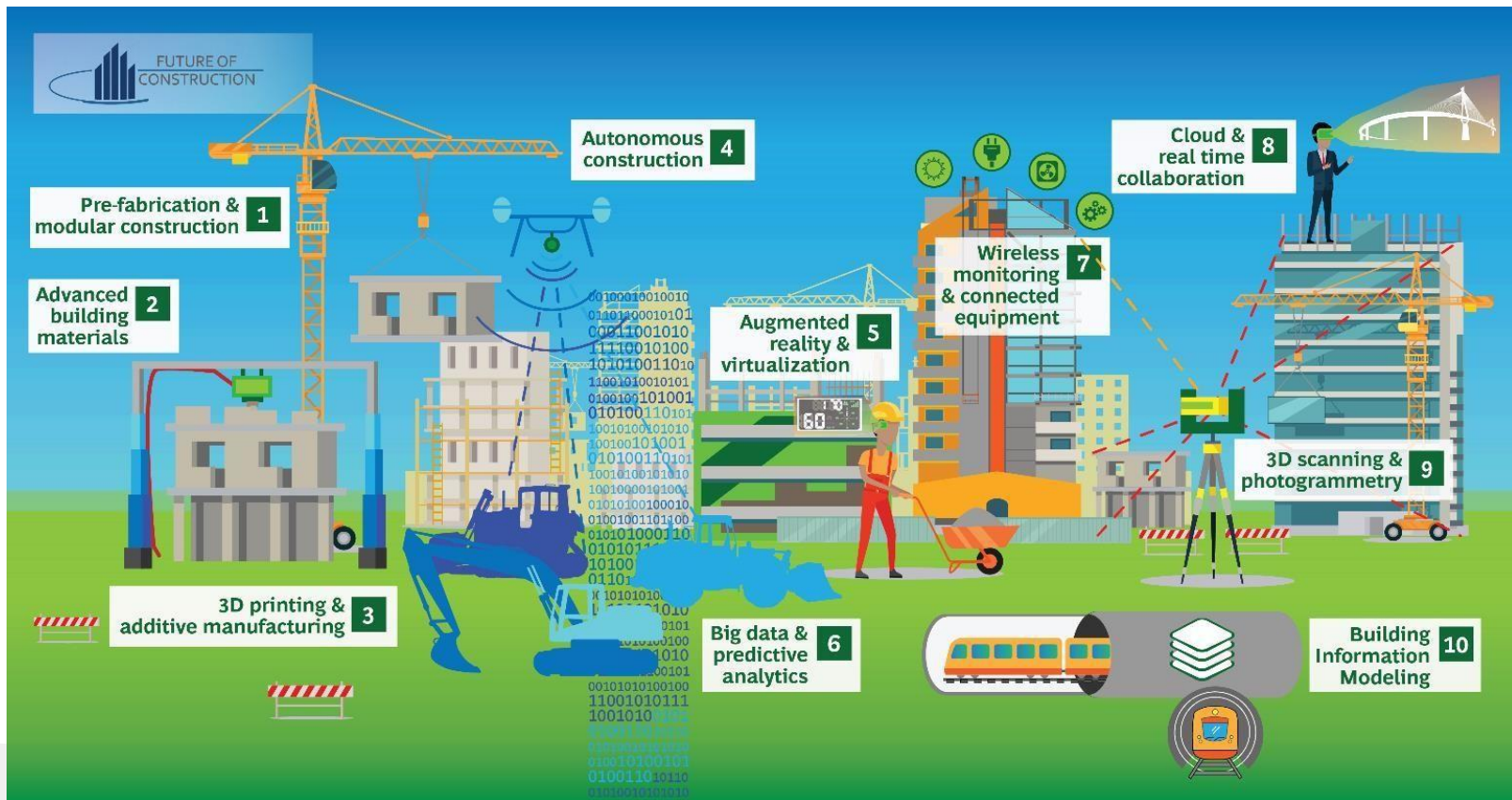
THE INTERNET OF THINGS

AN EXPLOSION OF CONNECTED POSSIBILITY

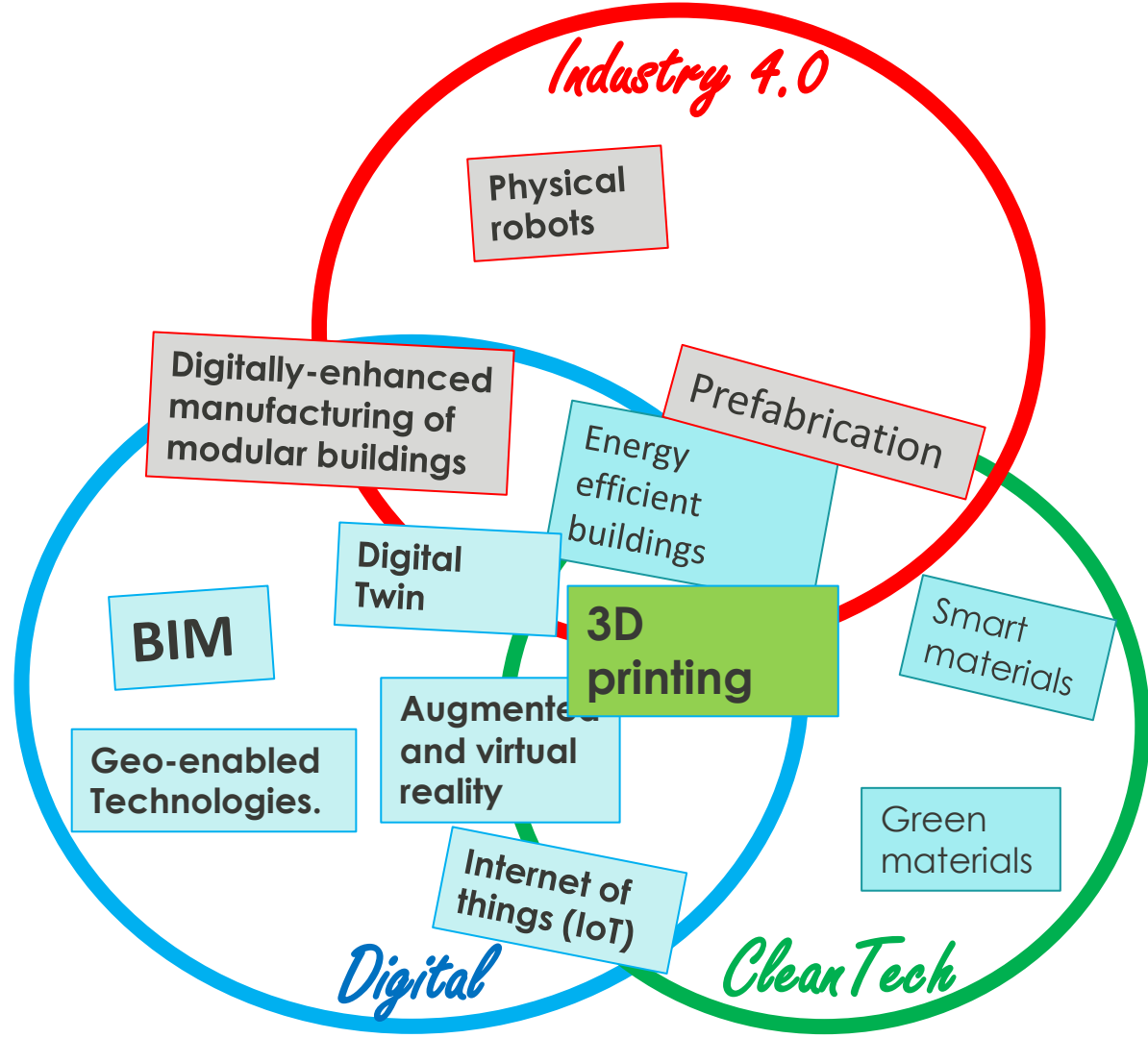
BILLIONS OF DEVICES



Top 10 Disruptive technologies in the Construction sector



Technology Convergence



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New Zealand's Innovation Agency

We help businesses
activate innovation and
grow faster for a
better New Zealand

**R&D / Innovation +
Commercialisation**

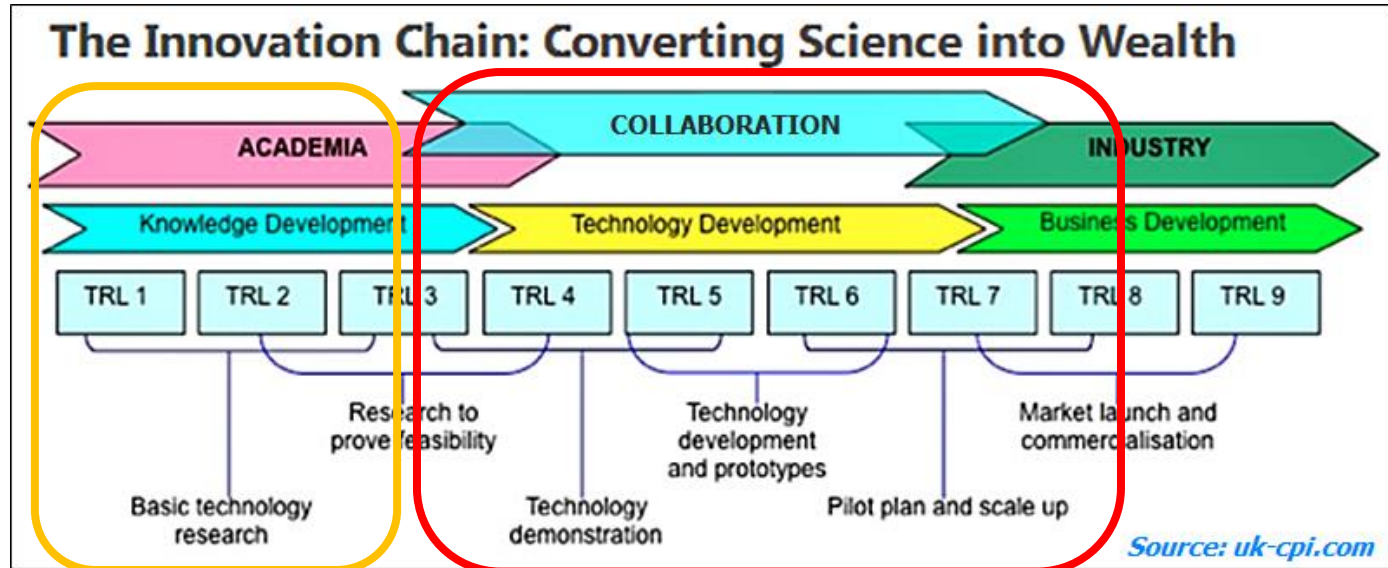


R&D is...

Creative work that is carried out **systematically** with the goal of increasing **knowledge**, is **original**, and has **investigation** as its primary objective

SIF: TRLs 1 to 3 – Deep-tech

TRL 4 to 7 – mostly

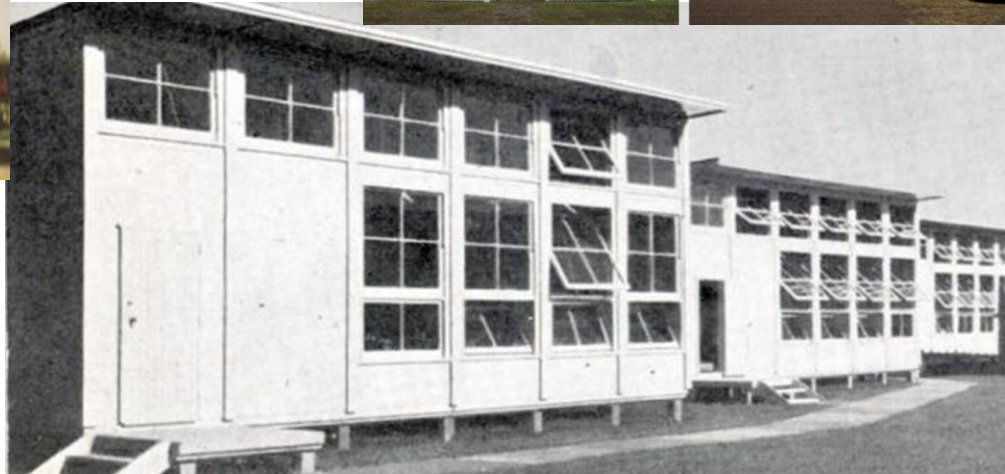
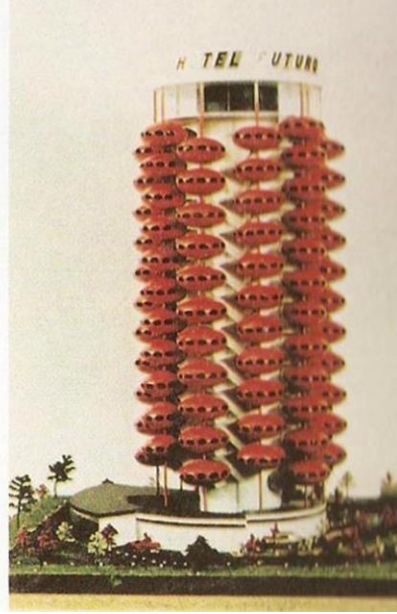


Technology Insights

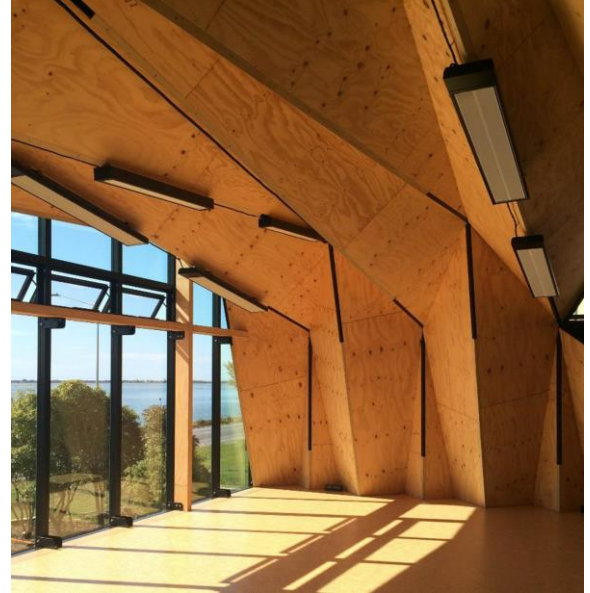
Manufacturing & Advanced Automation



Prefabrication / Off-Site Manufacturing of yesterday



Prefab / OSM of today



Modular construction - Benefits

- **Speed of construction:** Can be 30 – 50% quicker vs traditional methods
- **Minimal impact on the client:** Up to 80% of the work is carried off-site
Can be automated, be safer and improve quality: Building modules uses more repetitive, highly specialised tasks
- **Sustainability:** Generates less material waste, materials can be re-used, reduces energy consumption and lowers on-site pollution.



Prefab / OSM and technology convergence

High performance insulation



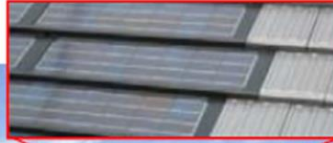
● Reduce heating and cooling load

Fuel cell



● Reduce CO₂ emission by fuel cell cogeneration system

Reduce CO₂ emissions by solar PV generation



● Sunny and airy design

● Cooling by bunch of trees

Living normally in a comfortable home with CO₂ ± zero!

Energy-efficient equipment



LED Lighting



High-efficiency
air conditioner



Energy-efficient
Multi-functional toilet

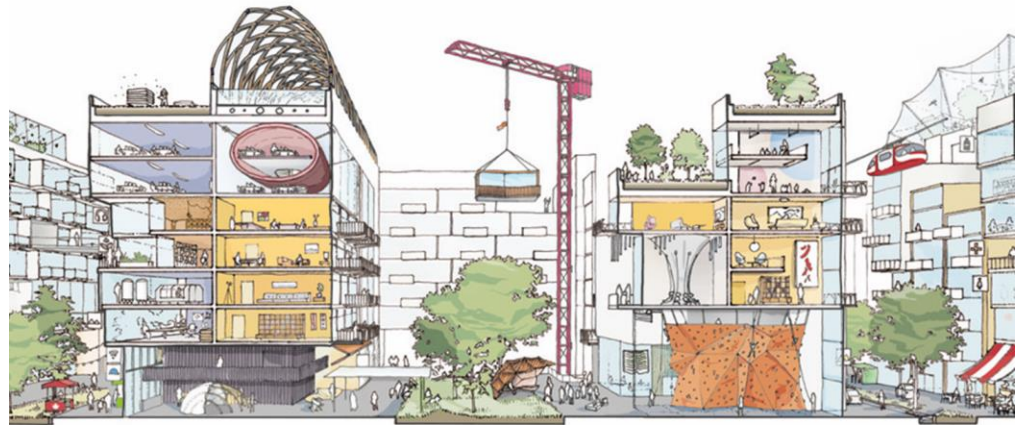
● Reduce power consumption

Quiz

In Europe, in 2019:

- 11% of the entire economy was automated
- 27.1% of the Manufacturing sector was automated.

What's the percentage of the Construction sector in Europe that was automated as of June 2019 ?



Quiz

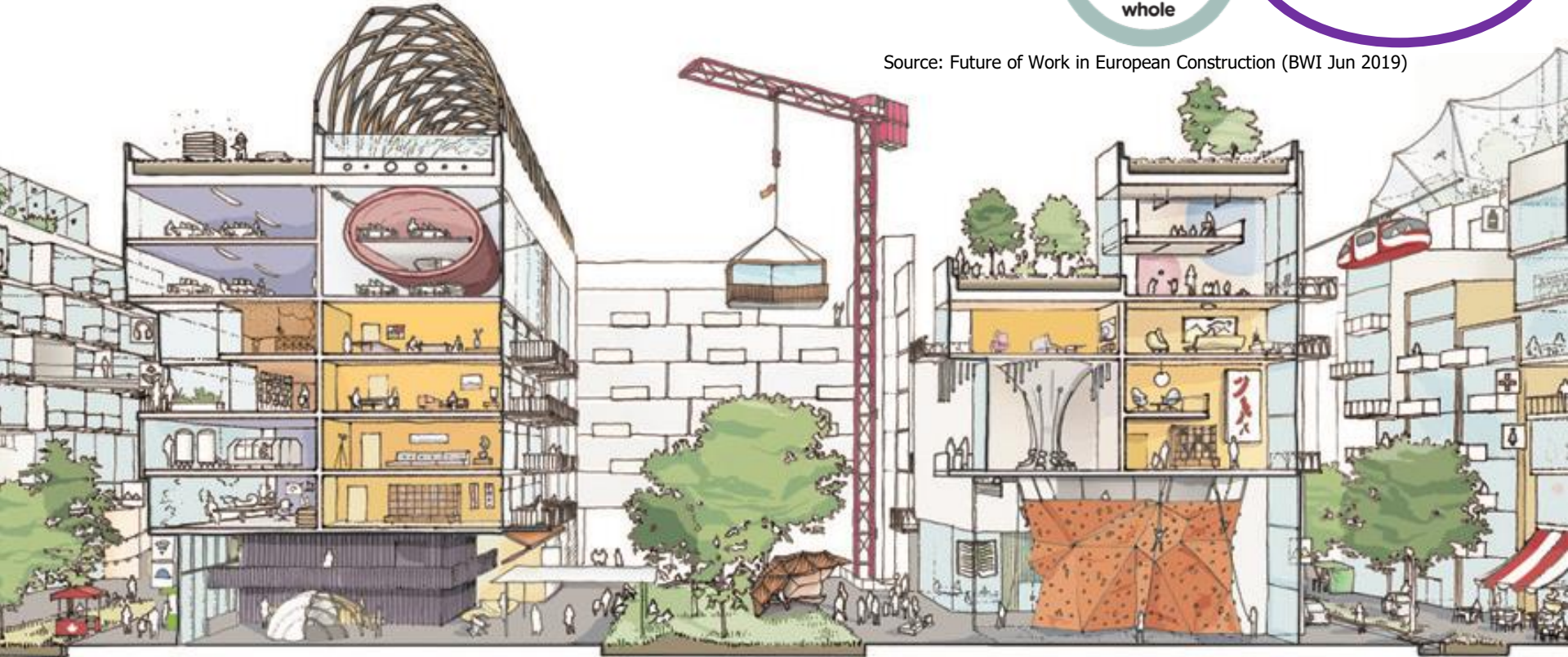
Automation in construction


27.1%
in manufacturing industry

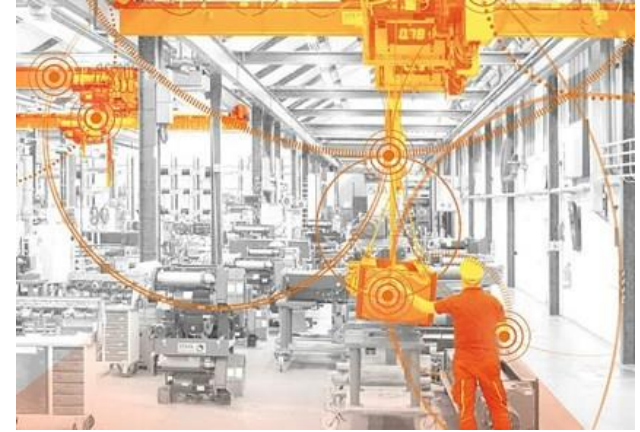
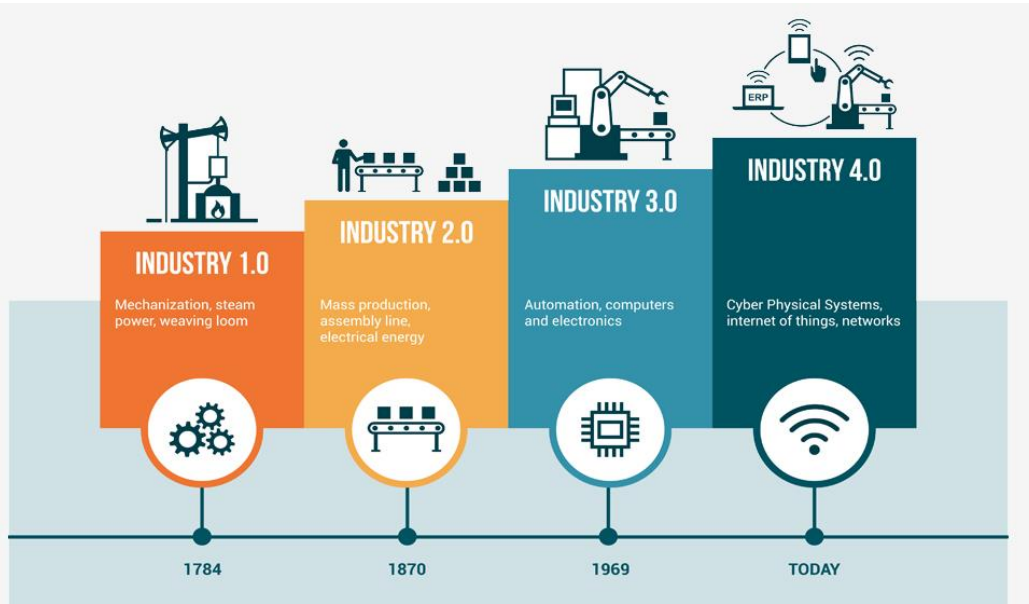

11%
in the
economy as a
whole


4.1%
in the construction sector

Source: Future of Work in European Construction (BWI Jun 2019)

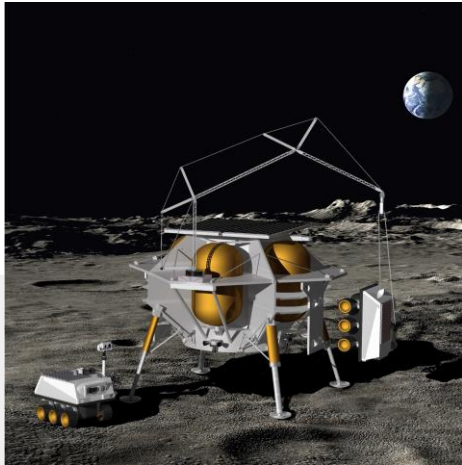


Significant growth in automation technology forecasted



Automated cranes

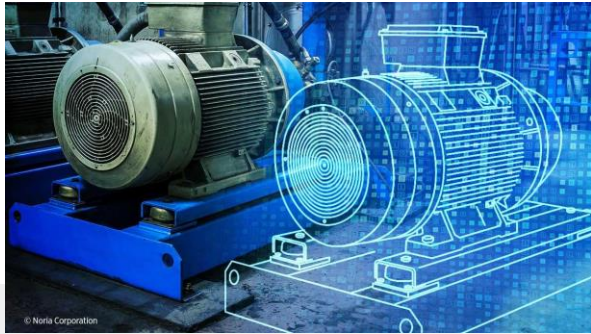
- World-first autonomous crane system
- IntSite (Israel) – Start-up
- Powered by Computer Vision, AI / Machine Learning
- NASA Smart Crane (LSMS)
- Goals – Increase:
 - Safety
 - Productivity
 - Efficiency



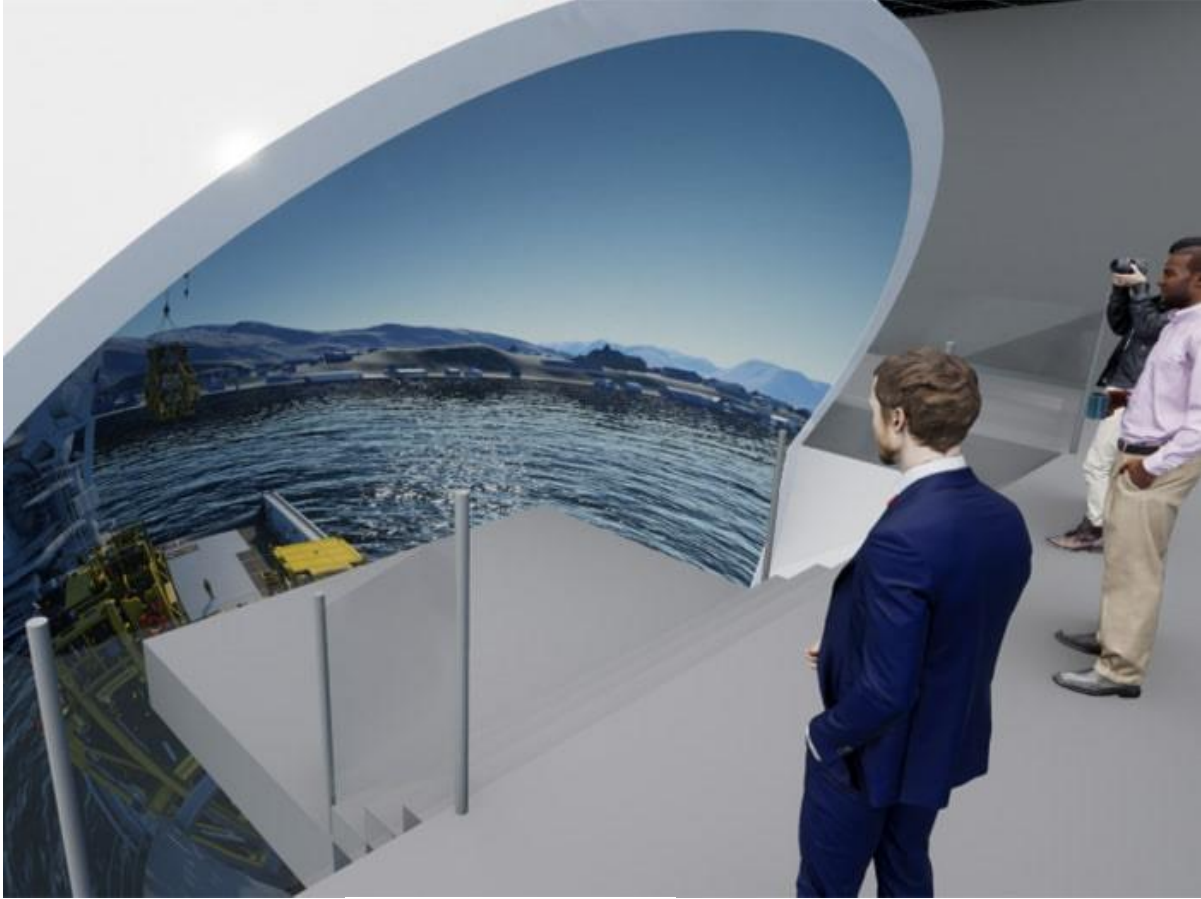
Crane Simulator

Use of Digital Twin

- Off-shore installation vessels
- Belgium-based Jan de Nul Group
- Staff training (simulate complex offshore installations in severe conditions in a safe environment)



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Source: Marine Log (July 2022)

3D Concrete Printing

Europe's first fully concrete 3D printed house Eindhoven (The Netherlands)

- Building-code compliant load-bearing walls
 - Thermally-efficient
 - Smart-home
-
- ✓ Fast construction
 - ✓ Cheaper
 - ✓ Minimal waste
 - ✓ Significant design freedom

Eindhoven University of Technology and the Vesteda housing corporation partnership



Source: The Guardian – Saturday 1st May 2021

3D Concrete Printing

Business Challenge

3D concrete printing is an emerging technology that combines digital technologies and insights from materials technologies to allow free-form construction without the use of formwork.

What we do

We're developing the 3D concrete printer, investigating the mechanical properties and durability of the printed structure.

Business outcome

We aim to print the 1st 3D printed building in New Zealand.

It will showcase the advantage of this disruptive technology and de-risk the commercial application.



3D Concrete Printing





M

**3D-PRINTED
BRIDGE**

Steel 3D printing



MX3D Bridge is located in the Red Light District in Amsterdam

Opened July 2021

Collaborative Robots



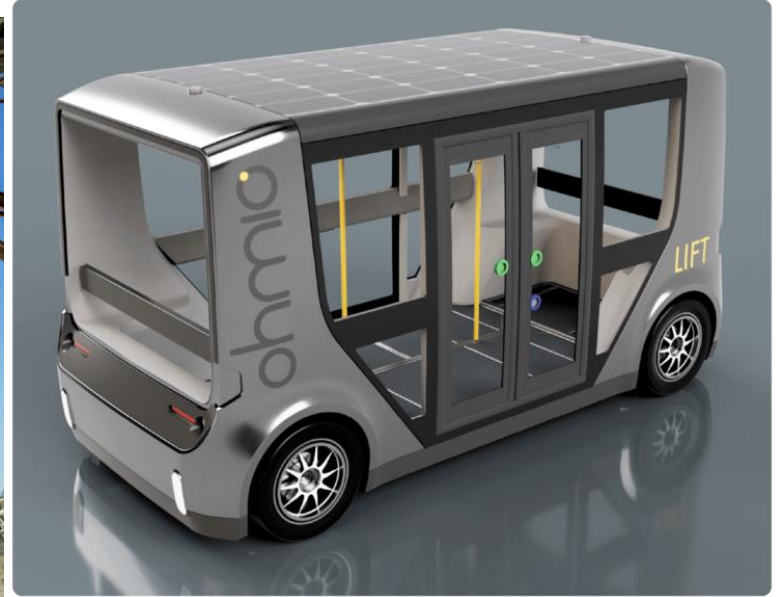
VICTORIA UNIVERSITY OF
WELLINGTON
TE HERENGA WAKA

School of Advanced Manufacturing
and Prototype Design - AMPED



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Autonomous Construction



Technology Insights

Engineered Timber



Sustainable buildings – Engineered Timber

14-storey wood building (2018)

Mjøstårnet by Voll Arkitekter in Brumunddal,
Norway



Sustainable buildings – Engineered Timber

Number of business in NZ increasing their innovation in Engineered Timber



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FORTUNE



Technology Insights

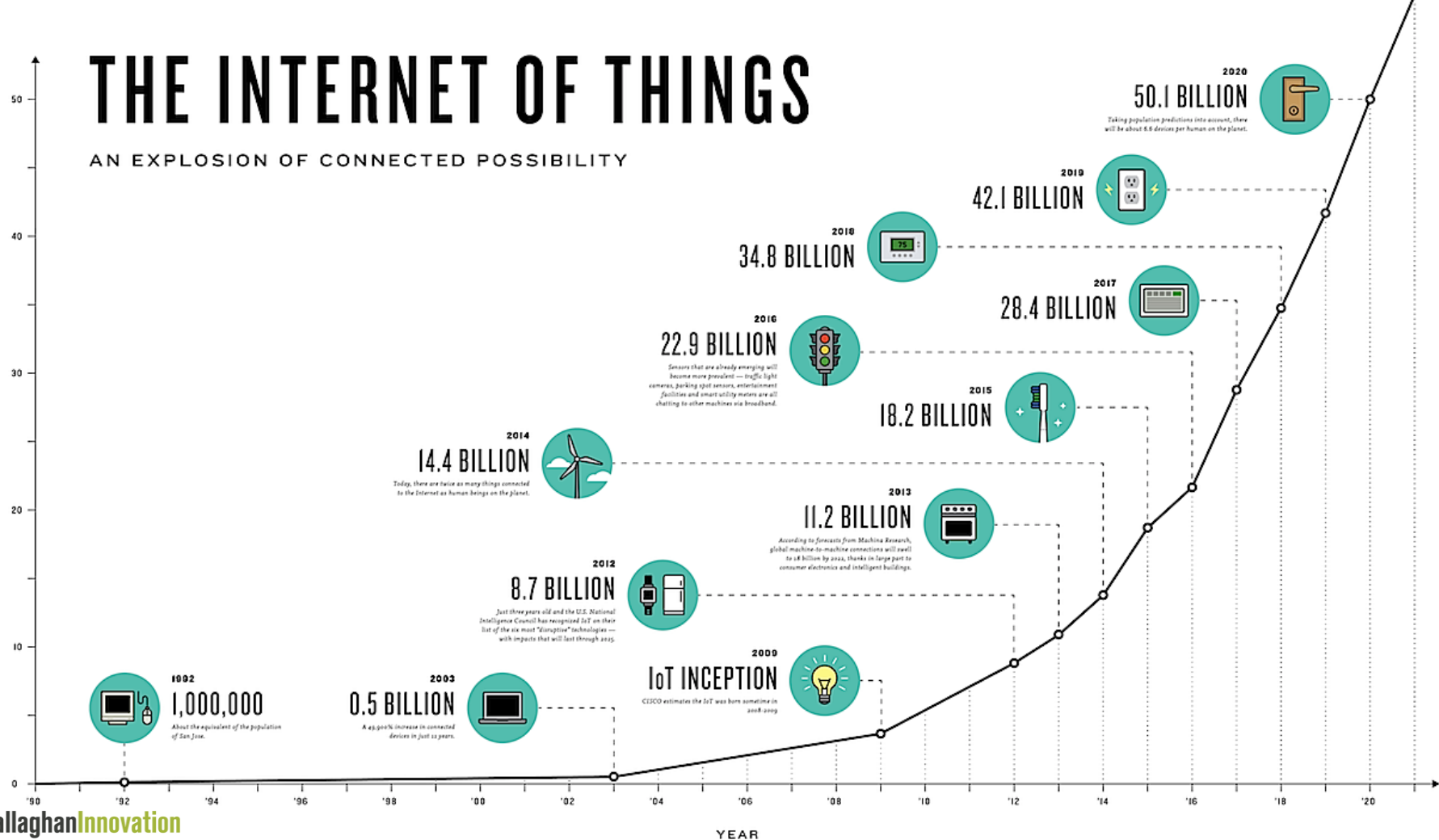
Digital Tools



THE INTERNET OF THINGS

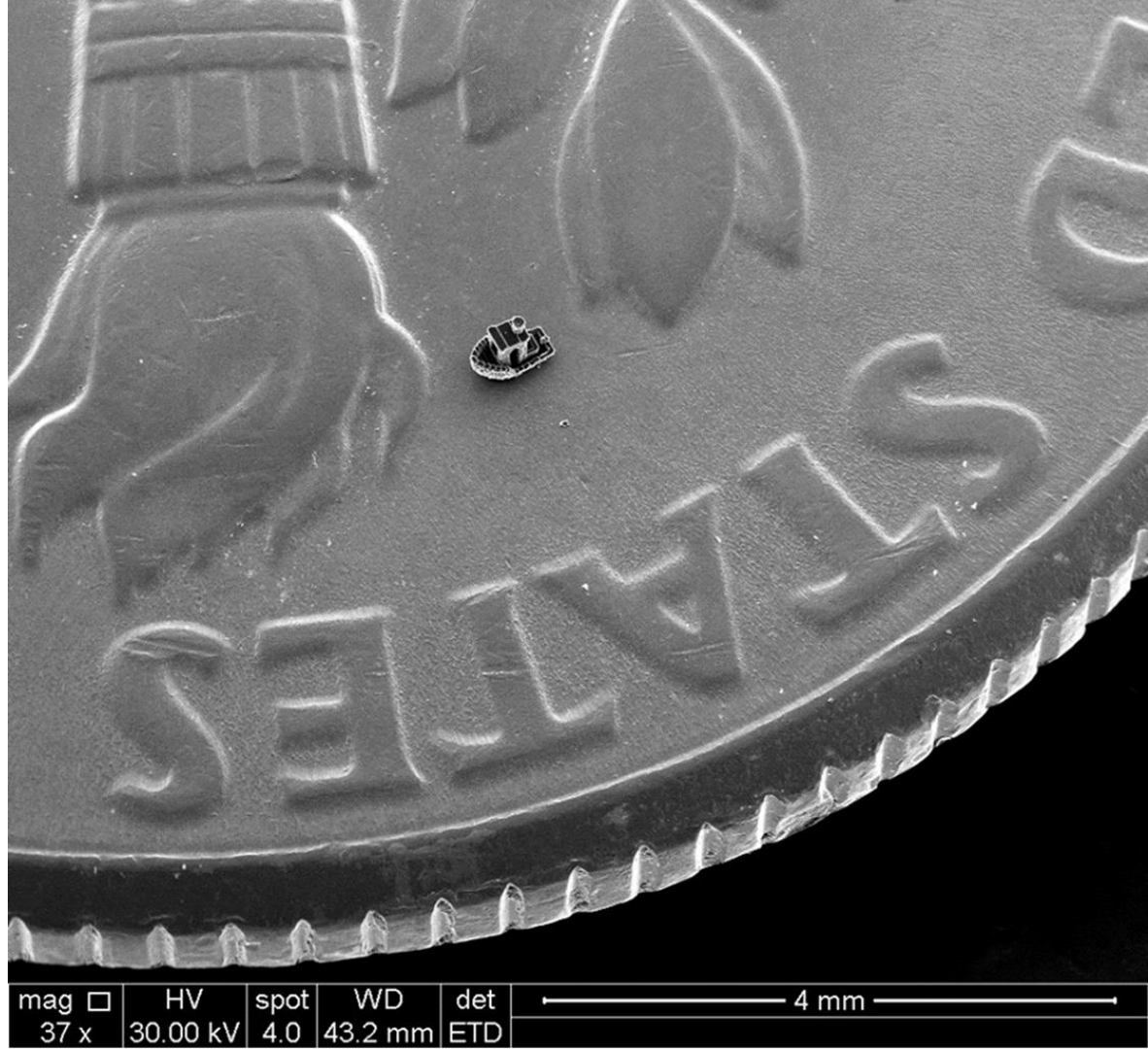
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BILLIONS OF DEVICES

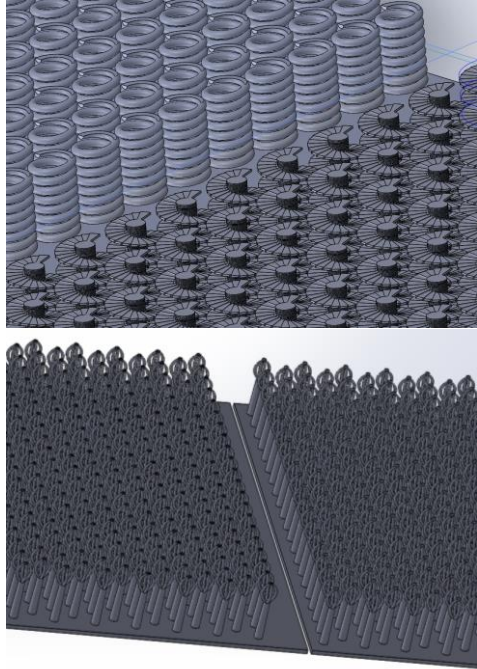


MicroMaker

3D-printing of Microstructures



Combining Microfabrication with Molecular Sensing and Smart Composites

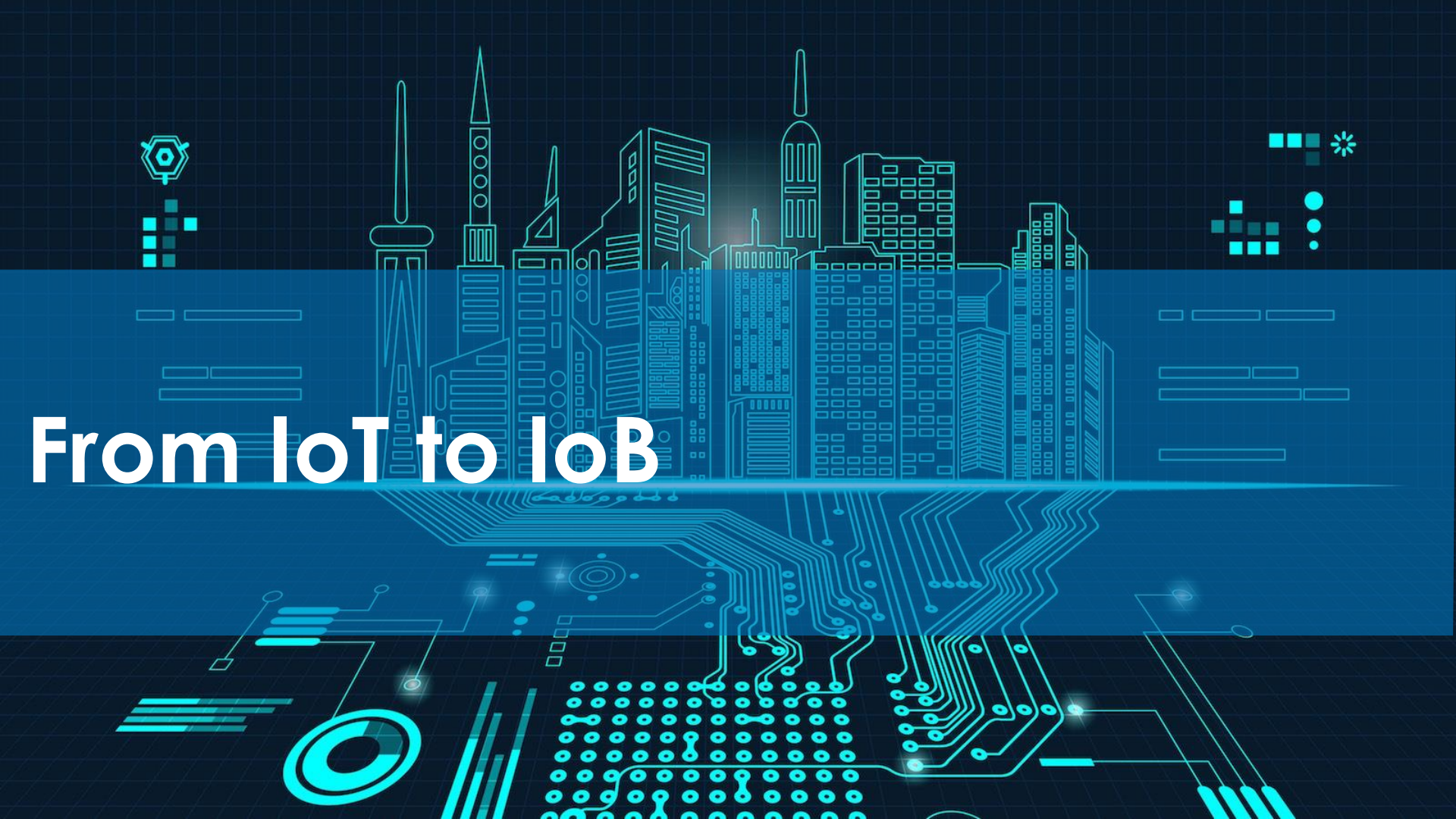


IoT in Smart Home Automation

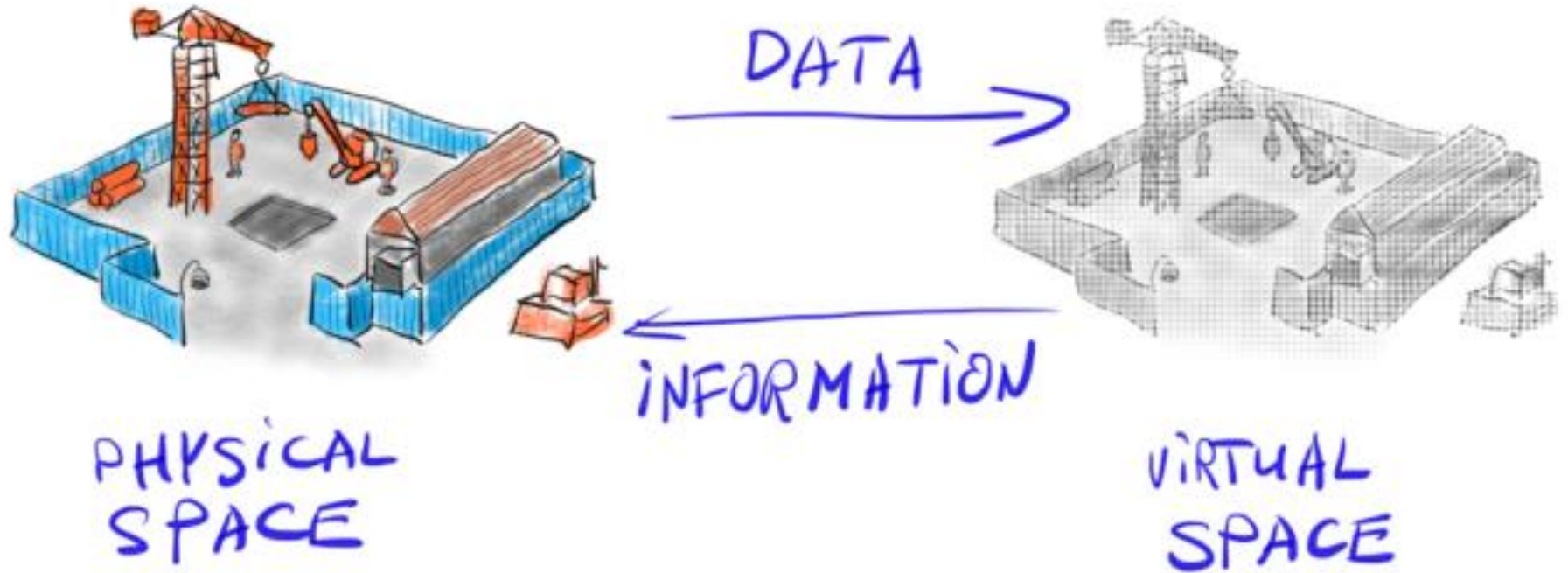


**37% of US homes have at least one IoT device
Optimised by AI**

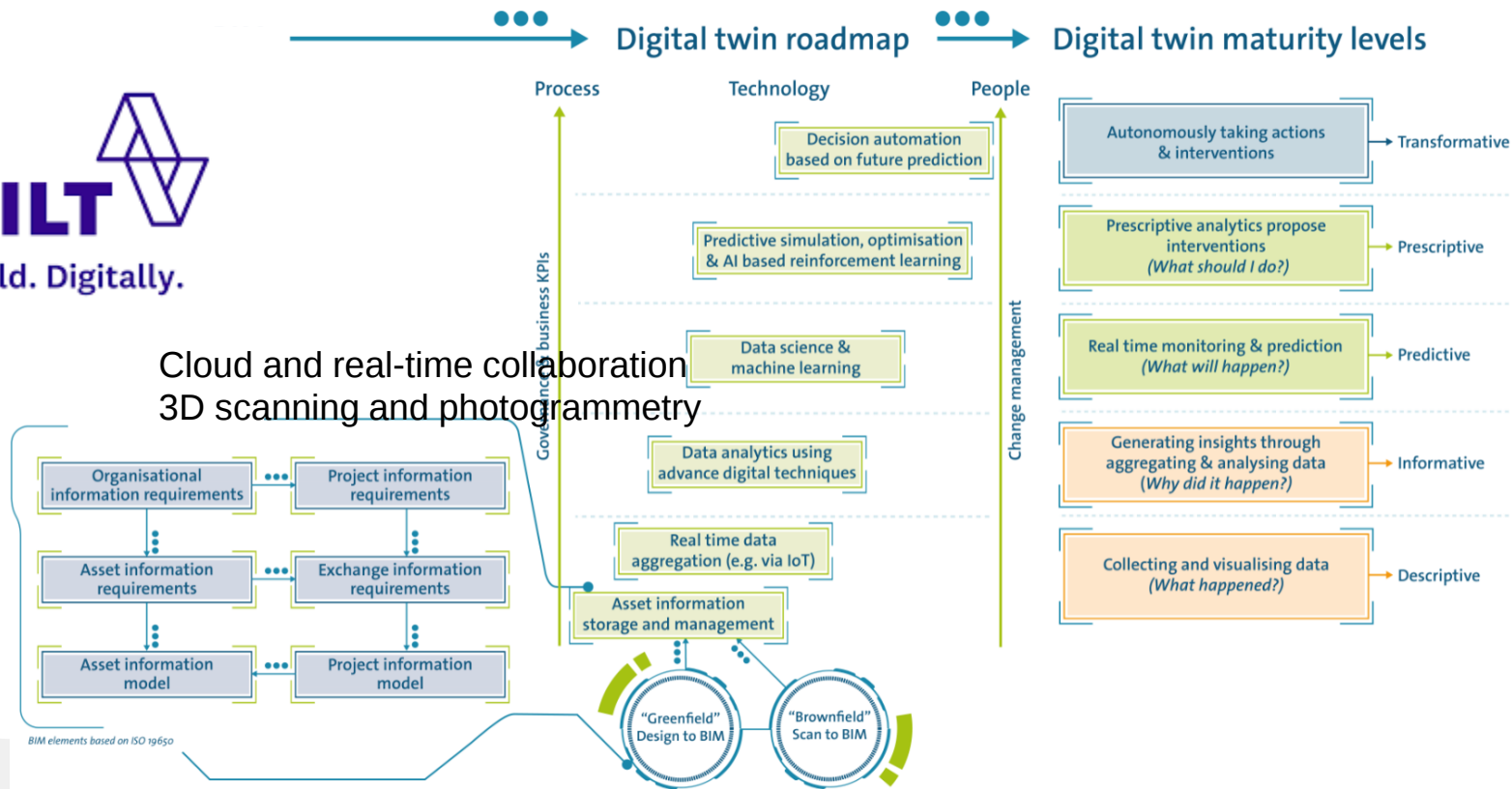
From IoT to IoB

The background is a dark blue grid with glowing light blue lines and shapes. In the center, a city skyline is composed of various building outlines, some with internal details like windows and spires. Below the city, a complex network of circuitry and data lines spreads across the bottom. On the left, there's a small cluster of squares and a hexagonal icon. On the right, there's a cluster of squares, circles, and a star-like icon. The overall aesthetic is high-tech and digital.

Digital Twin



BIM, Cloud / Real-time collaboration, 3D scanning and photogrammetry





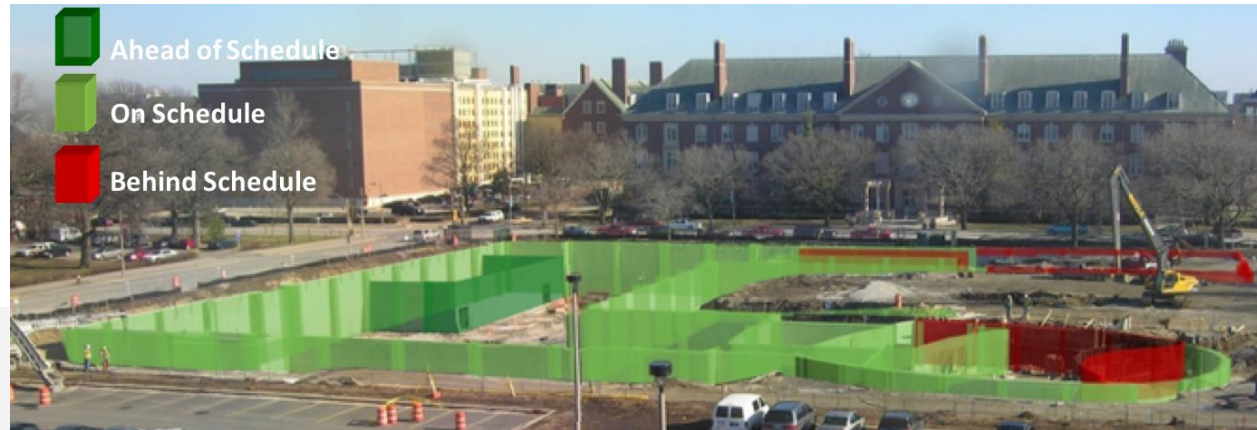
Augmented Reality



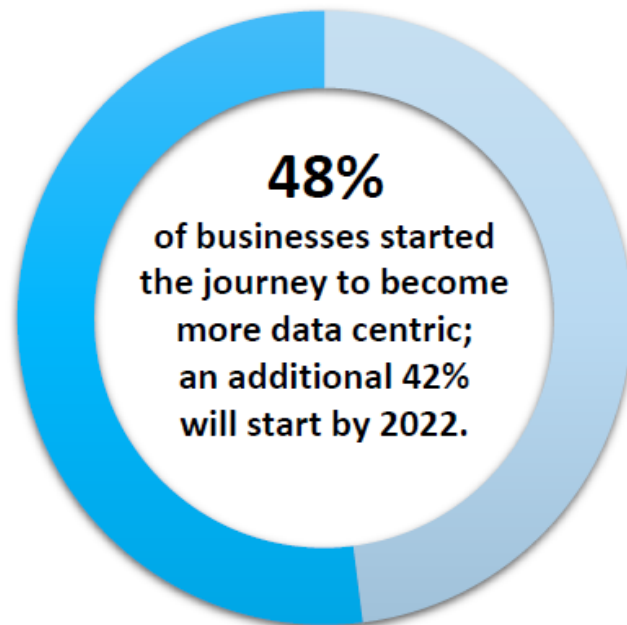
- **AI / Machine Learning**
- **Data Vision**
- **Predictive analytics**
- **Significant productivity increase**
- **Lower costs / Reduced time**

Q=D

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Enterprises Rapidly Embracing Data as a Core Strategic Resource



Technology Insights

Waste Minimisation and Circular Economy



Quiz

How many litres of water are needed to create one single cotton t-shirt ?



Quiz

It takes 2,700 liters of water to make one cotton shirt.



The amount of water used to produce **1 cotton shirt** is equivalent to what 1 person drinks in

3 years



The building and construction industry accounts for -



Around **36%**
of global energy
consumption



40% of
global direct and
indirect GHG
emissions



About **25%**
of global water
consumption

Textile – Waste-to-value



Ministry for the
Environment
Manatū Mo Te Taiao



Usedfully®



OPUS

Over 80% of the world's drinking water is contaminated with micro-plastic fibres. 30% of it comes from clothing.

It takes about 2,700 litres of water to produce a single cotton tee shirt – 3 years of a person's drinking water.

Clothing & textiles annually creates 10% of global CO₂ emissions. Shockingly, that's more than global aviation & shipping industries combined.

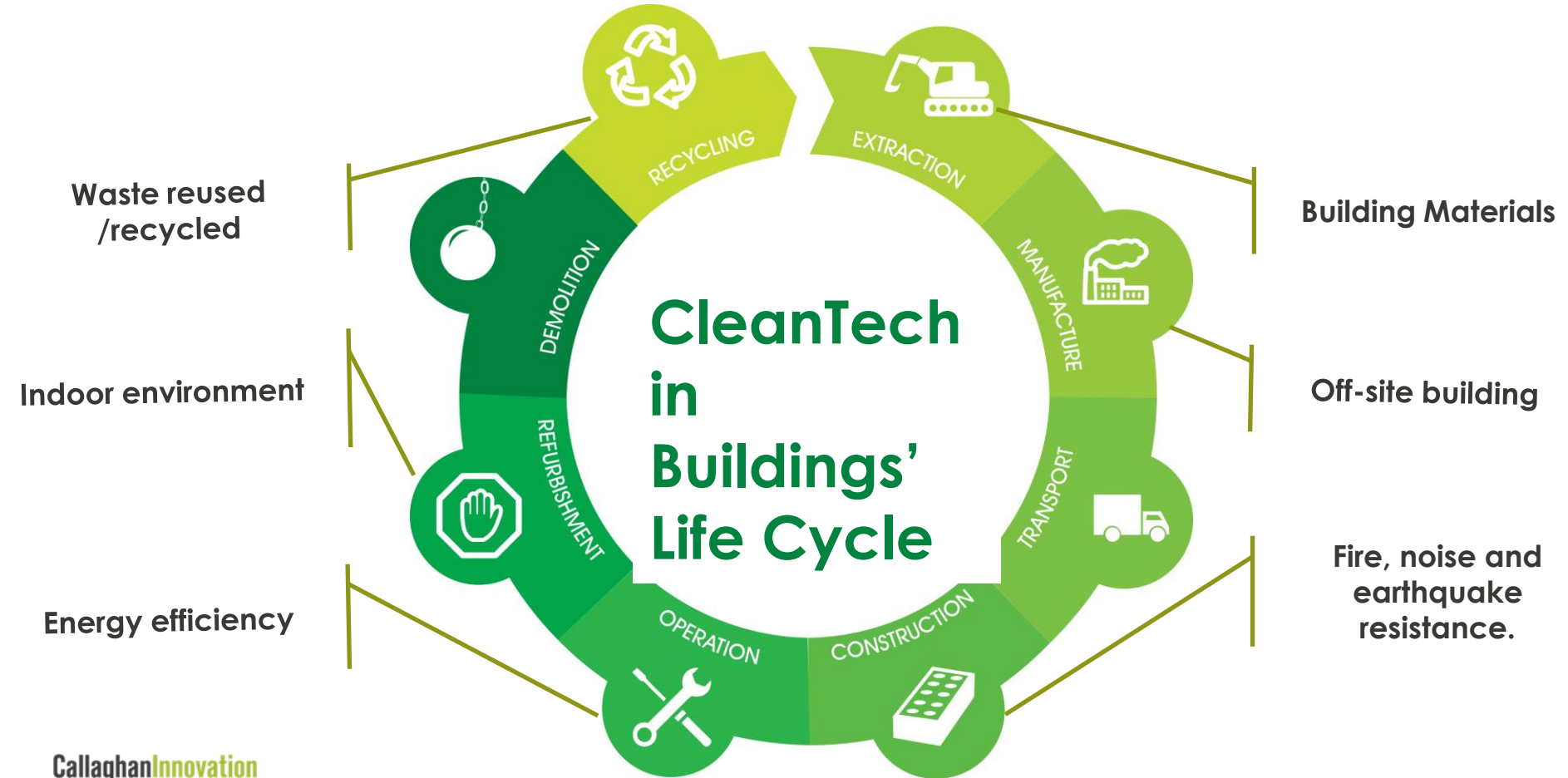
- Fibre-to-fibre upcycling
- Roading materials
- Other Construction materials

Cement – Waste-to-value

- NZ produces 10 millions tonnes of concrete p.a.
- 300K tonnes going to landfill p.a.
- Equivalent to 7 Sky Towers



Construction Sector – CleanTech across LCA



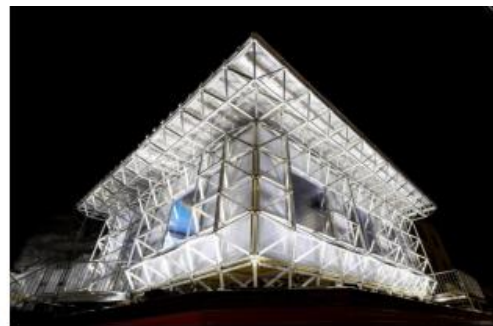
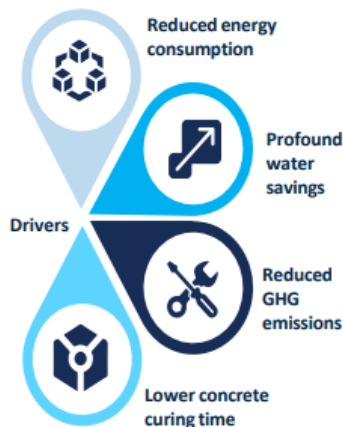
Sustainable buildings



The Pixel Building, Melbourne, Australia

- It is the country's first carbon neutral office building consisting of solar panels and vertical wind turbines to generate its own power.
- The building was constructed using recycled concrete, which contained 50% lesser embodied carbon as compared to conventional carbon.
- Renewable gas source with carbon intensity of 0.21 kg CO₂/kwh is used replacing the traditional Victorian brown coal based power electricity which had six times more carbon intensity, i.e., 0.34 kg CO₂/kwh.

Green Building Projects, Global, 2021



SABIC's IceHouse™, The Netherlands

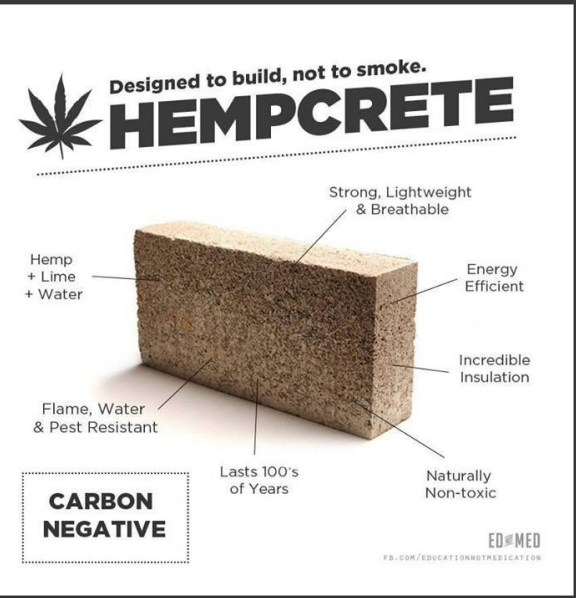
- SABIC's IceHouse™ made use of 100% recycled materials, recovered aluminium and nano-gel-based sustainable insulating materials. These recycled materials have enabled the construction of cost-effective and energy efficient houses as they helped in 50% energy savings.
- The materials used have 250 times more impact resistance than mono-layered glass and other traditional materials used in conventional construction.

Source: Frost & Sullivan; Image Source: Google Images

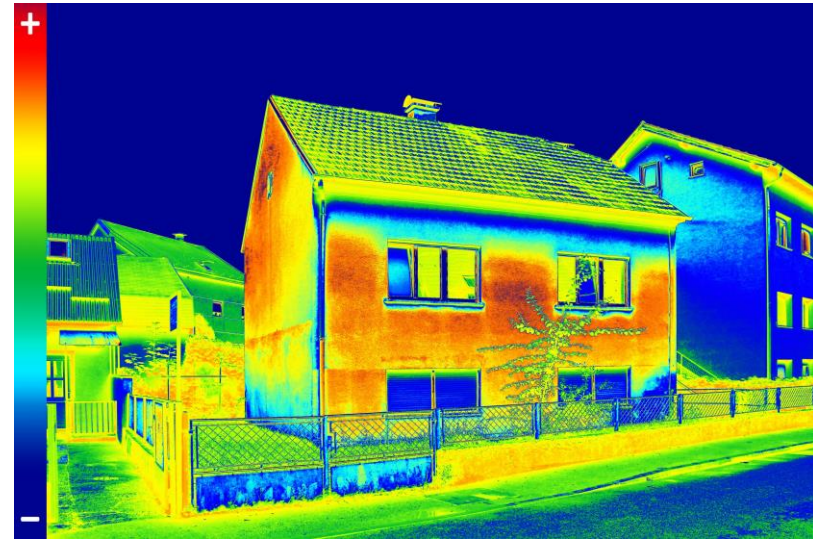
Reduced carbon cement



- Cement (and concrete) have a large carbon footprint due to the manufacturing process
- By incorporating other materials the carbon footprint of concrete can be reduced significantly
- Examples include natural pozzolans
- Alternative concretes such as hempcrete and timbercrete
- Alternative binders are also being investigated to reduce the carbon footprint, such as Magnesium



Insulation



- Sustainability in insulation is becoming increasingly important
- A range of natural insulations are currently available (wool, hemp)
- Recycled plastic as insulation
- **What might next generation insulation look like?**



Recycled Plastic

- Recycled plastic has been used as a modular building material
- Houses have been built from 600,000 PET bottles
- Bricks of recycled plastic



Ferrock

- Ferrock is an example of an alternative to cement
- Its created from waste steel dust and silica
- The iron reacts with CO₂ and rusts to form Ferrock



Waste-to-Value

TORR

Bio-Carbon Solutions



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Steelanol recycles carbon into sustainable, advanced bio-ethanol

We capture carbon from an industrial source and recycle it, just like we do with glass, paper and plastic

Contact us
John Kennedylaan 51,
9042 Ghent, Belgium
T : + 32 (0) 9 347 31 11
E : info@steelanol.eu
www.steelanol.eu



Torero
Fueling a sustainable future



TORefying wood with Ethanol as a **Renewable Output**

We capture wood from a waste wood feedstock and recycle it into biofuel

LanzaTech

PRIMETALS
TECHNOLOGIES

E4tech
In Energy, Moving to Sustainable Energy

AGENTSCHAP
INNOVEREN &
ONDERNEMEN



Contact us
John Kennedylaan 51,
9042 Ghent, Belgium
T : + 32 (0) 9 347 31 11
E : info@torero.eu
www.torero.eu

JOHANNES
RESEARCH

renewi

CHALMERS
UNIVERSITY OF TECHNOLOGY

AGENTSCHAP
INNOVEREN &
ONDERNEMEN

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ONDERNEMEN



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Technology Insights

Decarbonisation of Buildings



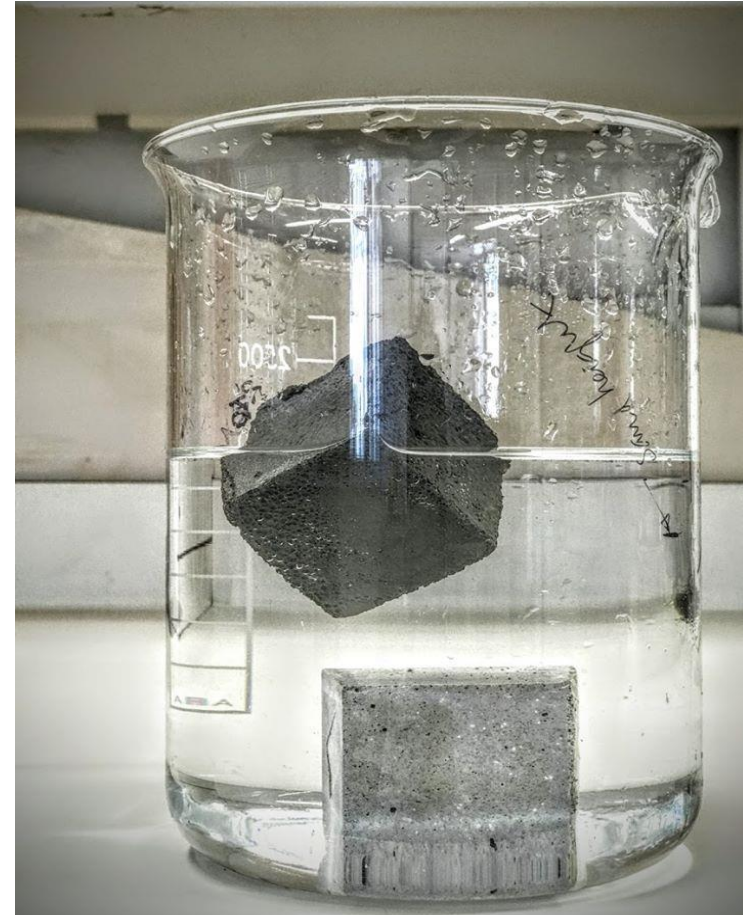
Quiz

What is the world's 2nd most used material in the world (after water) ?



Concrete - 2nd most used substance in the world after water

- First used by the Romans
- 5 bn tonnes cement produced globally p.a.
- 8% total carbon emissions in the world
- Only coal, oil and gas produce more greenhouse gases
- Betolar in Finland (80% carbon reduction in concrete)
- Neocrete here in NZ doing R&D in low carbon concrete as well
- Huge demand locally and internationally



Depolluting Concrete – Deep-Tech

Background

- The problem of **deteriorating air quality** in urban areas has become one of the major challenges of recent times.

What we do

- Incorporating the **photocatalyst** into concrete.

Business outcome

- Dirt, soot, mould, bacteria and chemicals that cause odours are among the many substances that can be decomposed by photocatalytic concrete.
- It also helps to promote aesthetic endurance, keeping the structure looking like new over time.



Photo Credit: Expo-2015_palazzo-italia_Milano

Quiz

Concrete is the no.1 biggest contributor of GHG emissions in the Construction sector.

Which material is the 2nd biggest contributor, accounting for 7% of total emissions globally ?



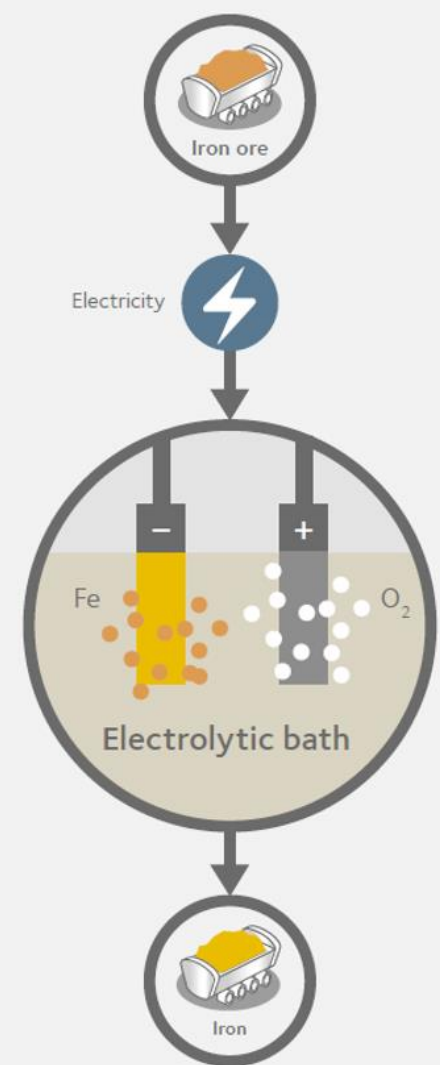
Quiz

Steel



Low-carbon steel

- Steel production by electrolysis (without CO₂ emissions)
- ArcelorMittal (LUX), Siderwin project, bringing together 12 European partners.
- Launched in October 2017 – pilot from a few kilos to hundreds of kilos of iron metal.
- Long-term step-change.



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Technology Insights

Nature-based solutions & Biodiversity



Green roofing



Biodiversity regulations - Urbanisation



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Technology Insights

Climate adaptation and resilience



Quiz

**What is being used
to put out this fire ?**



Quiz



Droughts and bush fires are exacerbated by Climate Change

Casing increasingly major impact to wildlife and nature

Also impacts the built environments

Sound waves



The **acoustic extinguisher** works by using **sound waves**:

- A type of pressure wave to push oxygen away from the source of a flame and spread it over a larger surface area.
- This breaks the fire combustion triangle made up of heat, fuel, and oxygen, the three elements required for a fire to burn.



Water is scarce

Foam is toxic and expensive



Vocativ Shorts

**Airborne
Bass Speakers
Fight Forest Fires**



Climate resilient designs



Anatomy of a High Wind & Hurricane Resistant Home



deltechomes.com
800.642.2508

All aspects of a Deltec home are ingeniously designed to work as a system, making it the smartest home you can build for high wind areas.

A. SHAPE

Aerodynamic circular building envelope works with nature, not against it.

1. Wind can't build up enough pressure on any side to cause a structural failure
2. Reinforced clear span roof is at optimum pitch (6/12) for wind deflection and reduced lift
3. Circular structure transfers environmental loads most efficiently with a high degree of redundancy providing extra resilience and performance during critical events



B. ENGINEERING

- Creating a building envelope to resist high wind and provide safety to its occupants*
4. Radial truss array in roof and floors work like spokes on a wheel
 5. Potential energy from sustained winds is dispersed throughout the structure instead of building up in a single area

C. MATERIAL EXCELLENCE

- Merging superior materials with a superior design results in a stronger and more durable structure*
6. Machine rated 2400 psi framing lumber used in trusses and walls is twice as strong as typical framing material
 7. Five Ply 5/8" plywood sheathing used instead of OSB on exterior walls, roof and floors strengthens the home and prevents flying debris from penetrating the structural envelope of the home
 8. Reinforced windows with impact glass prevent wind and water from entering the home

E. SUSTAINABILITY

- Utilizing products and construction techniques that enhance livability in the event of a prolonged power outage*
12. Solar water heater provides uninterrupted hot water
 13. Enhanced insulation maintains a more balanced temperature inside the home
 14. High wind rated reflective metal roofs helps reduce radiant heat gain in the home
 15. Passive solar design helps heat and cool the building through appropriate shading and window placement

D. CONNECTIONS

- Emphasis on maintaining continuous load paths and strong connections between the roof, exterior walls, floor systems and foundation*
9. Oversized truss hangers keep roof system anchored to walls
 10. Walls have multiple construction ties to the floor system for structural stability and to transfer shear forces
 11. Continuous metal strapping from roof trusses to foundation helps maintain structural stability

Climate resilient designs



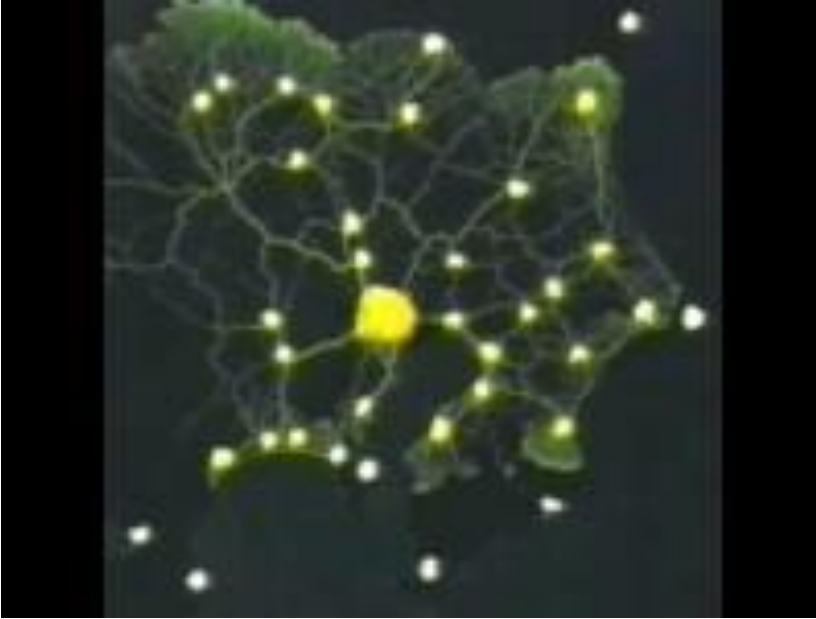
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Technology Insights

Materials



Biotech generative design

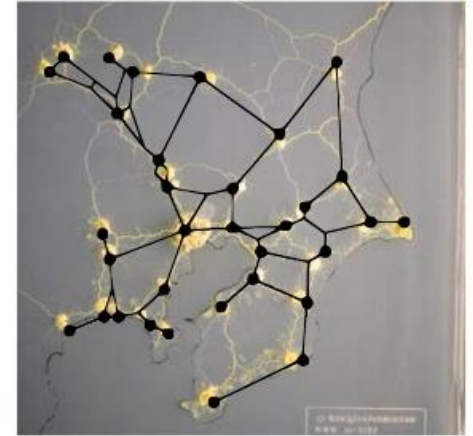


Actual Rail Network



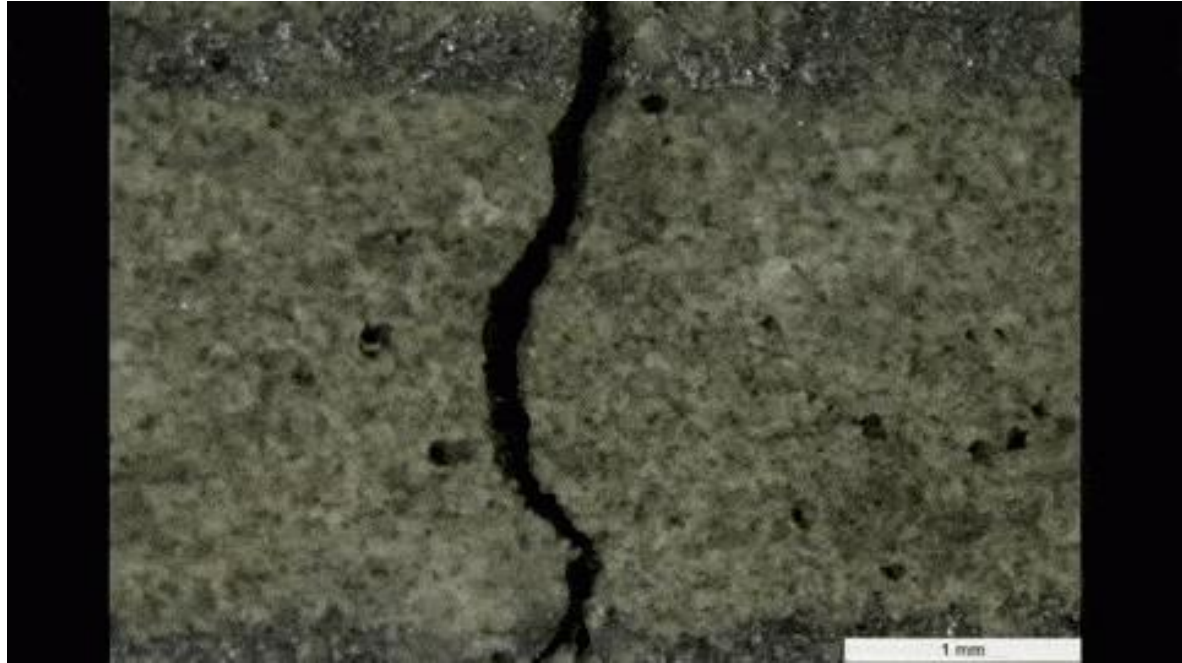
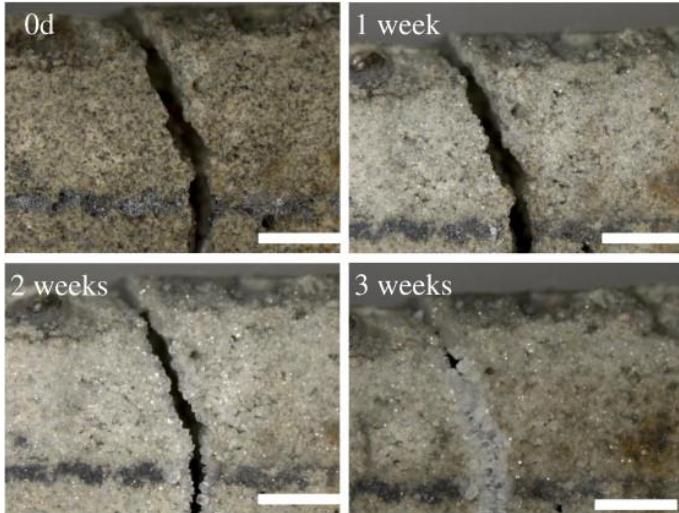
- efficiency
- fault tolerance
- cost

Slime Tubule Network

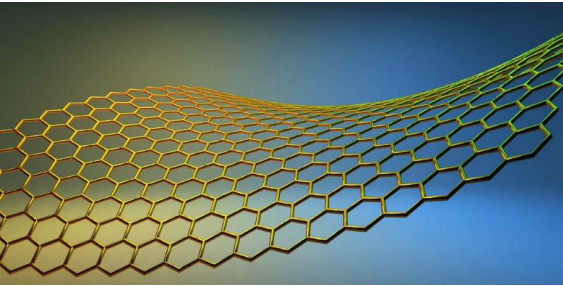


Tero et al. *Science* 2010

Self-healing concrete



Graphene



Graphene



Quiz

What is the material used to make the bricks used in this tower in Queens, New York ?

Prize



Mushrooms

Specifically the fungal roots or mycelium



Mycelium

BIOFAB

- Mycelium when dried can be used as a super strong, water, mould and fire resistant building material

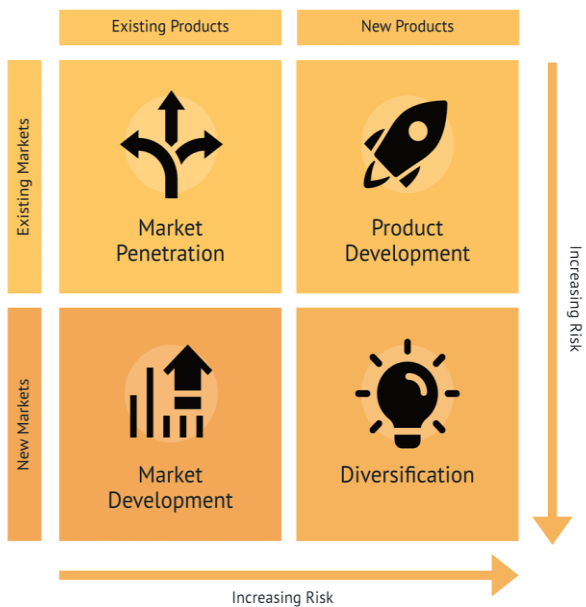


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Mycelium

- Lateral diversification in markets to commercialise the R&D - E.g.: Packaging replacing polystyrene and plastic



Acoustic Dampening – Deep-Tech

Business Challenge

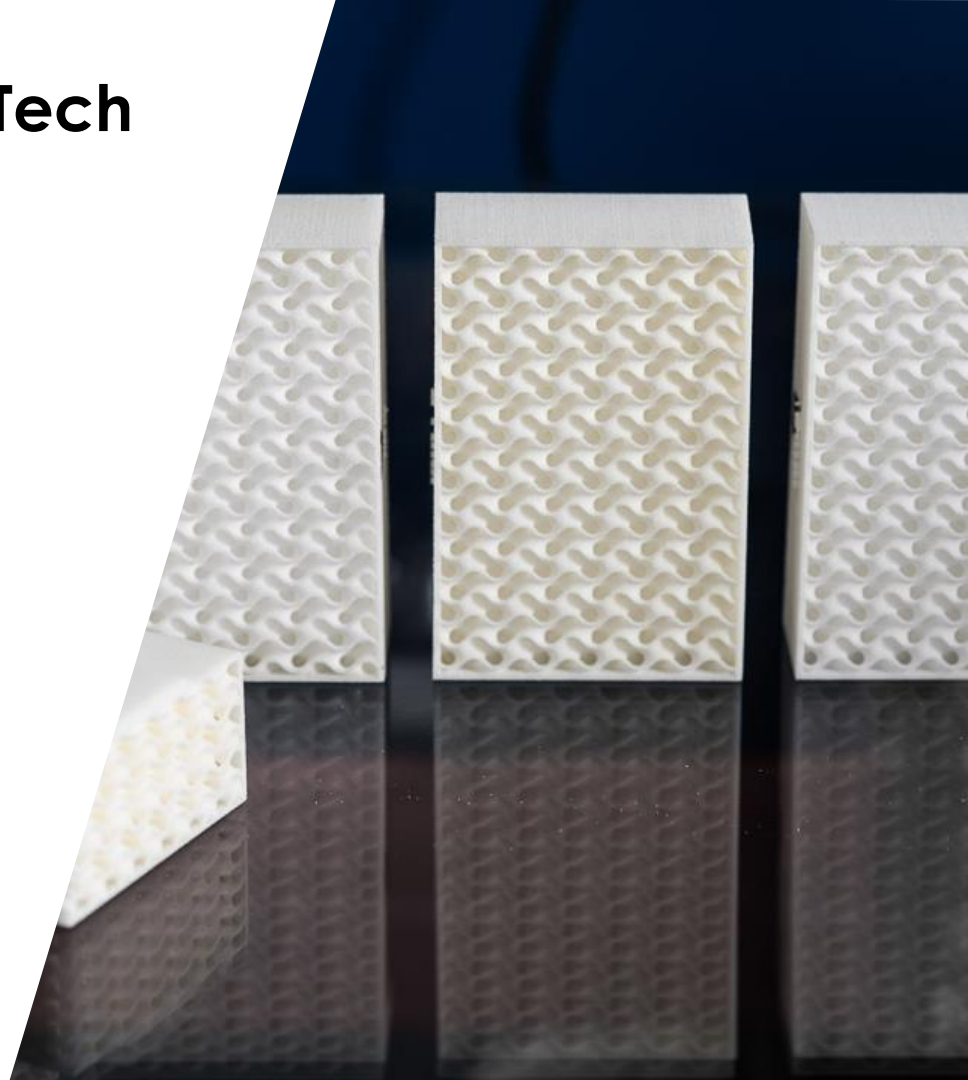
Minimising low frequency noise transmission in medium density housing and the built environment

What we did

Developed expertise in modelling of acoustic response of metamaterials and demonstrated proof of principle materials

Business outcome

Validated digital tools for optimizing and improving the acoustic behaviour of walls and floors/ceilings using new meta-material approaches.



Active Surfaces



Self Cleaning Surfaces – Deep-Tech

Business Opportunity

The global commercial cleaning market is tipped to reach US\$74B by 2022. What if we could make surfaces that were self cleaning?

What we did

We have developed a proof of concept self-cleaning coating that can be applied to a range of surfaces.

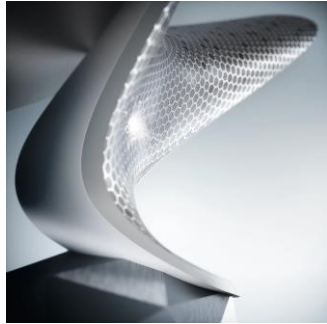
Result

Opportunities in differentiating your products, the production and supply of novel coatings, and/or in cost savings associated with reduced cleaning and maintenance



Material Texture by Design

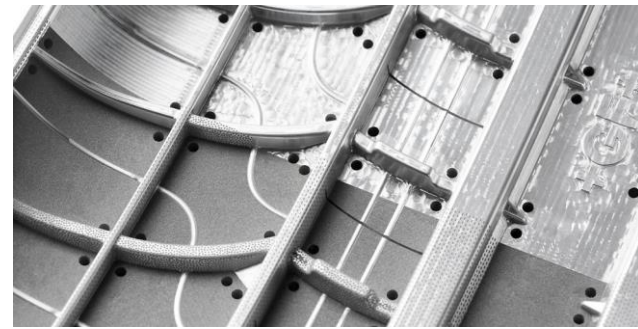
Laser texturing is a process that alters a material's surface properties by **modifying its texture and roughness**.



Alter surfaces of metals, glass, ceramics, textiles or plastics



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Decorative textures - product design, texturing in moulds, security marking

Friction - reducing wear, improving surface adhesion for coatings (adhesives, paint or ceramic)

Wetting - repel or attract water, anti-icing

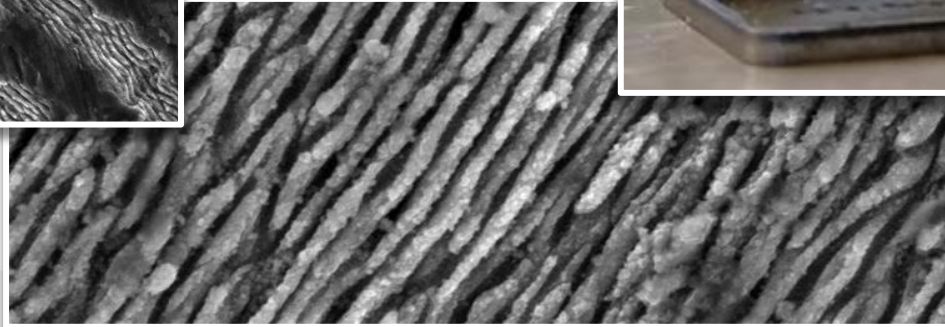
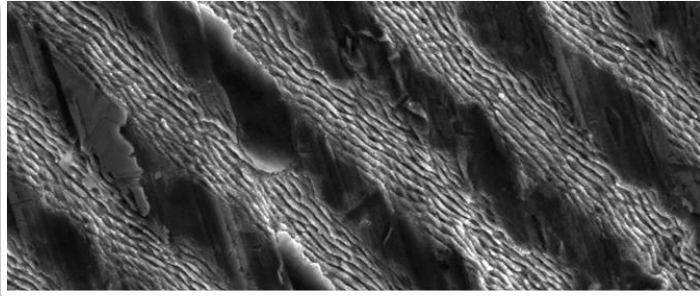
Biological - anti-microbial, anti-viral

Optical properties – anti-glare

Reduced environmental impact (no chemicals).
Digital designs applied to 3D objects

Some of the early practical work in our Advanced Materials team:

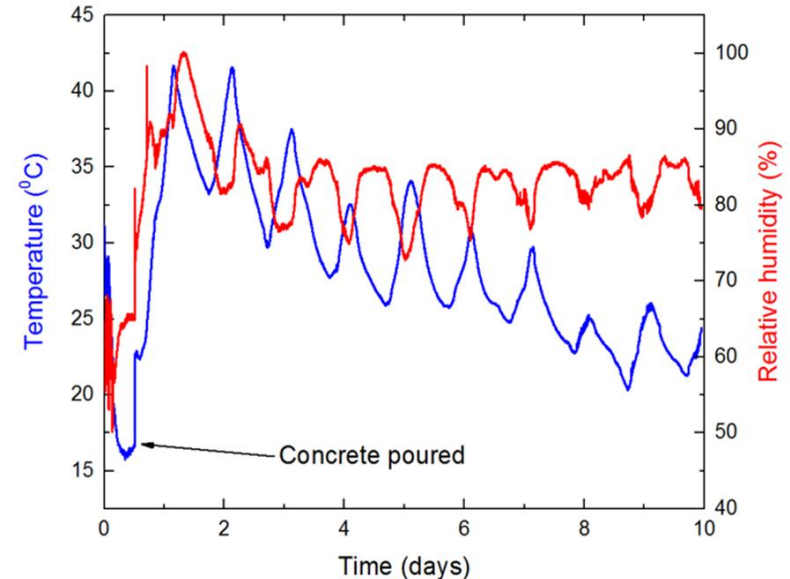
- Built a laser texturing system based around an emerging class of laser.
- Practical demonstration of **surface texturing of metal surfaces on the nano- and micro-scale**.
- Demonstration of superhydrophobic and superhydrophilic metal surfaces



Our work - Cement/Concrete monitoring

Fibre optic moisture, temperature and strain sensors were developed, fabricated and packaged. The sensors were incorporated into the reinforcing mesh prior to pouring of the concrete.

Continuous monitoring of concrete relative humidity and temperature can be used as a QC/QA method and to calculate the compressive strength. It can help flooring companies to decide when to install floor covering. Long term monitoring of the moisture level can also give an early indication if any problem exists due to moisture ingress through the soil or leaks. Using fibre optics, it is possible to measure several locations simultaneously within the slab using only one single fibre making installation easier.



Structural Health Monitoring (SHM)

Business Challenge

Why rely on visual inspection when you can have real data!

Monitor the structural integrity of buildings in-situ and in real time

What we do

We're developing novel sensors to monitor stress/strain, temperature, moisture, and gases in remote and harsh environments

Business outcome

Greater continuity of service for infrastructure, in terms of structural health, and optimisation of repairs and maintenance. In other words: savings in costs, time, and potentially lives!



Structural Health Monitoring

Structural health monitoring of civil structures such as bridges, dams, tunnels. Sensors used to measure strain, acceleration, temperature and how these vary with time. Aim to determine the structural integrity of these structures under long term loads or events such as earthquakes and storms.

Advantage of using fiber optics:

Sensors are stable over time especially compared conventional strain gauges

Easy wiring for multiple sensors

Ease of incorporation due to small size

Remote readout and no power needed on site

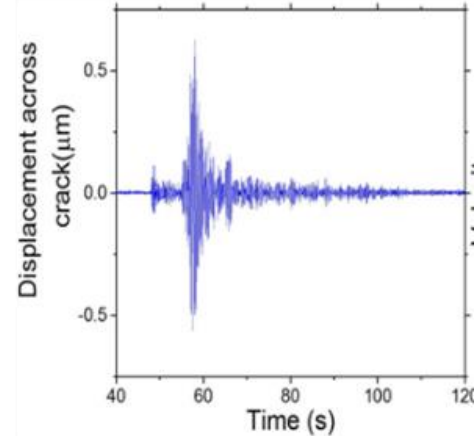
Sensors can be installed during built phase or retrofitted afterwards.



Our work - Crack monitoring

Fibre optic sensors were retrofitted to a rebar and across cracks that were observed in a building after the Kaikoura quake. The movement and evolution of these cracks could be tracked during subsequent aftershocks.

Incorporating fibre optic sensors in buildings can provide additional data during the inspection of buildings after an earthquake, leading to potentially more accurate assessment of the integrity of structures. This can decrease inspection time and increase safety due to faster and more reliable decisions.



Typical application: Perimeter control

Fiber optics can be used to for the detection of intrusion attempts. A fiber is positioned in proximity of the perimeter to be monitored and will detect any sound or vibrations caused by intrusion attempts. Up to 80km can be monitored with a single controller, and detection accurate to within 10 meters.

Advantage using fiber optics:

High sensitivity

Large area covered with one unit

High position accuracy

No dead zones

Continuous monitoring



Typical application: Traffic flow monitoring

Monitoring traffic on motorways (or railways) to determine location and speed of every vehicle over distances up to 80km using Distributed Acoustic Sensing. One fiber placed along motorway can replace several hundred conventional sensors to monitor traffic flow and incidents.

Advantage of using fiber optics:

Fiber optics ideally suited for distributed sensing

Large distance with one unit

Easy installation

Lower cost per sensing unit

Continuous tracking of vehicles without dead spots



Typical application: Smart sewers

Fiber optic sensors can be installed in sewer systems to enable detection of illicit discharge, sewer blockages, leaks and manhole overflow events. A single unit can be used to monitor extended area of sewer systems. Monitoring of sewer operational patterns using installed sensor can be used to optimise their use.

Advantage using fiber optics:

Resistant to corrosion and harsh environments encountered in sewers

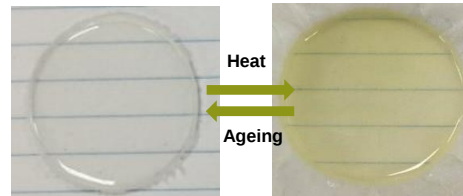
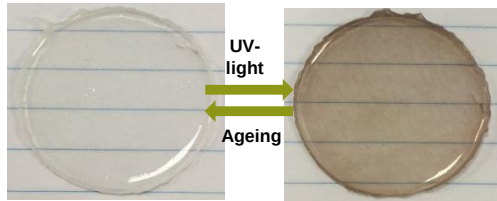
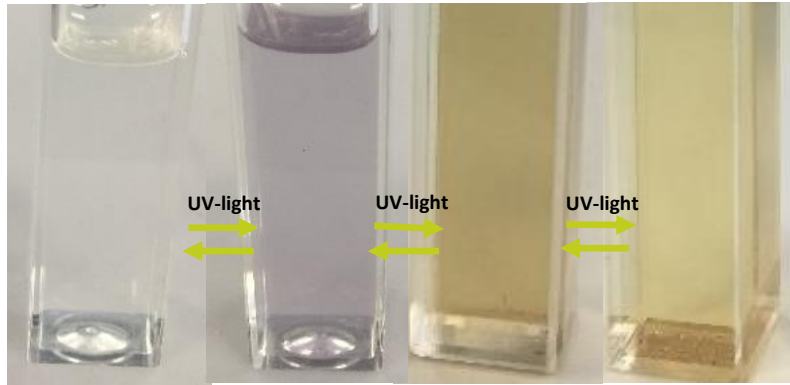
Detection over long distances using a single unit

No dead zones

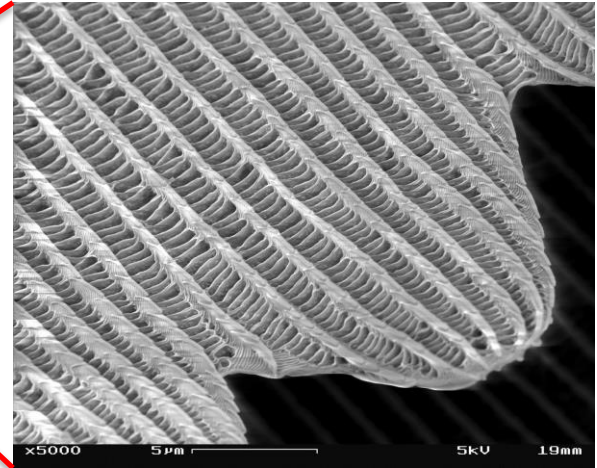
Good location accuracy



Smart Composites – Photo- and Thermochromic Silicones



Colour through Structure – Deep-Tech



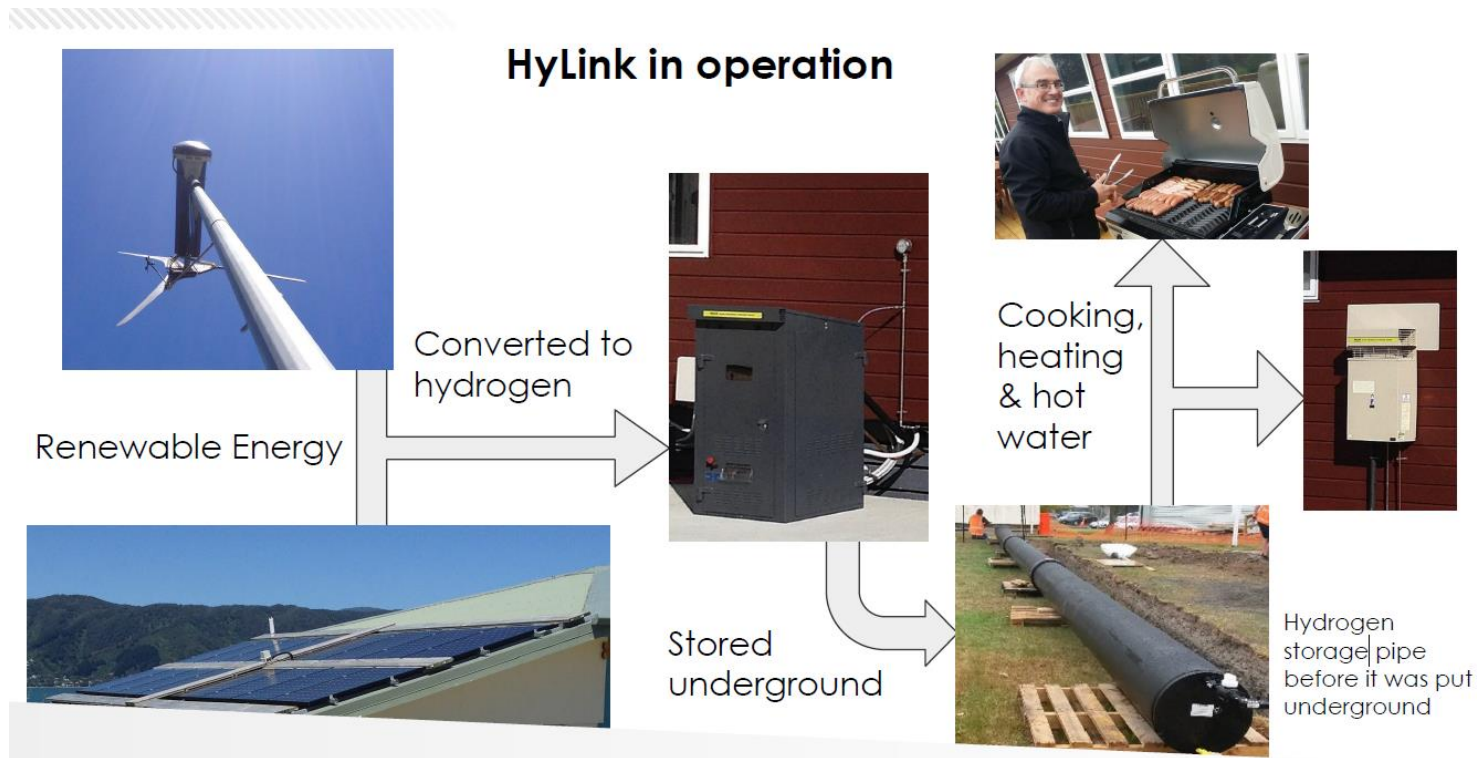
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Technology Insights

Energy



Hydrogen - HyLink



Hydrogen - HyLink

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HyLink - local hydrogen system

Small scale hydrogen
generation and storage
to provide heat on
demand from a
renewable energy system

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Totorā Valley (PoC) 2007

Pacific Island Forum 2012

Matiu-Somes Island 2012

Gracefield Site full size 2016

Solar Concentrating Windows

Business Challenge

Windows that capture light to generate electricity

What we do

Working with a partner we have developed a proof of concept demonstration window that is lightweight, robust and harvests energy

Business outcome

Successful implementation of this technology will provide a clear point of difference with widespread applications



Embedded Lighting

Business Challenge

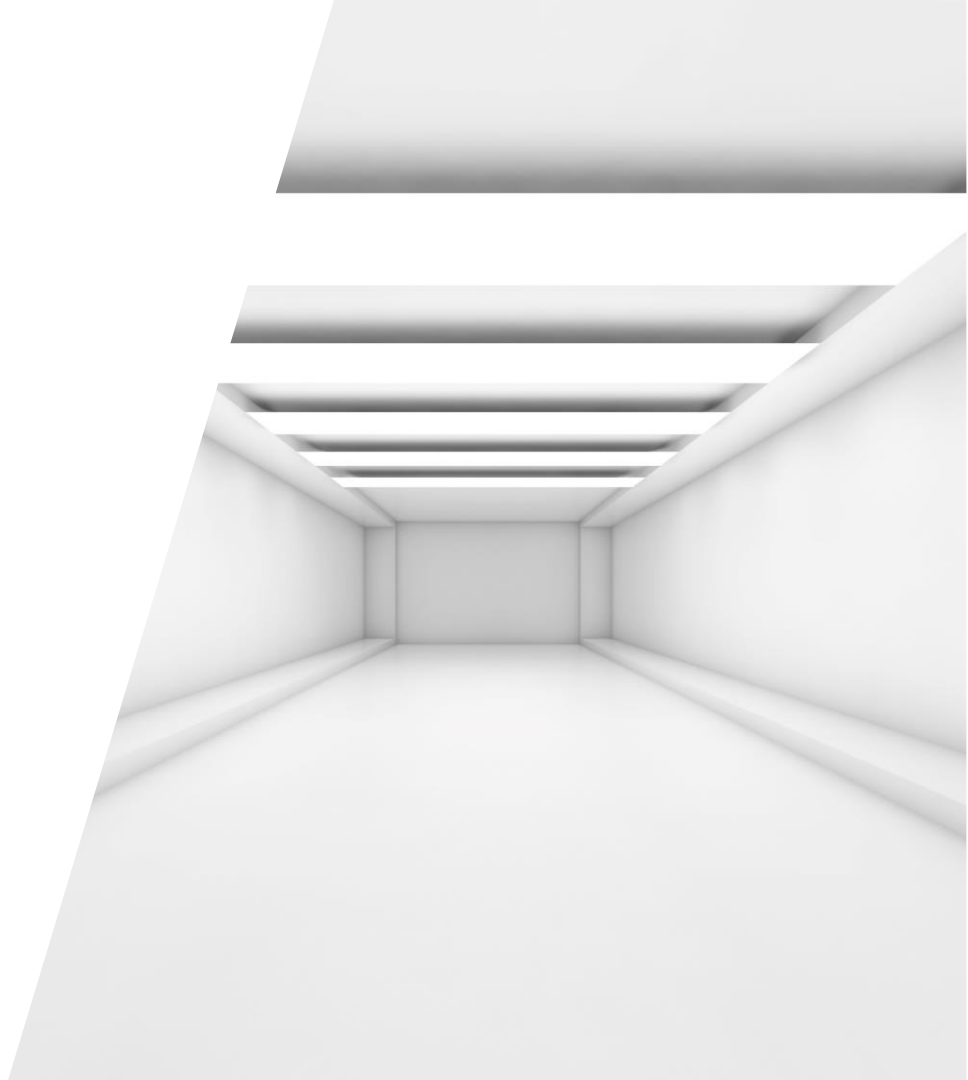
Surfaces that glow

What we did

We are exploring the potential to develop novel wave guiding systems to create more even and diffuse lighting systems for a range of applications

Business outcome

This technology will give us the opportunity to create disruptive lighting concepts across a range of applications



Concrete as a thermal energy storage medium – Deep-Tech

Background

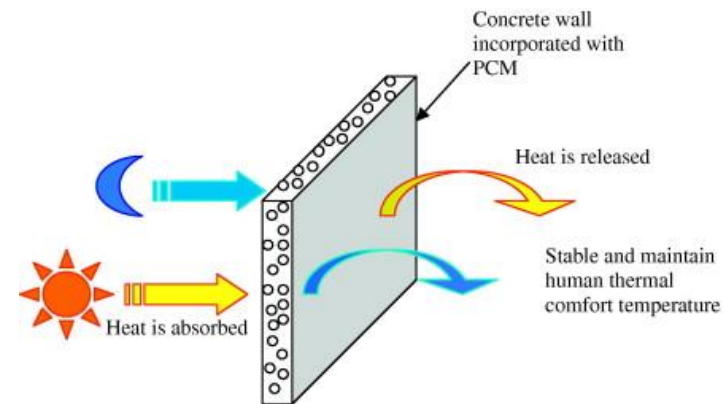
- Cementitious material is widely used due to its **low price and mechanical performance**.
- Concrete is **easy to incorporate into the building landscape** (walls, floor, etc.)

What we do

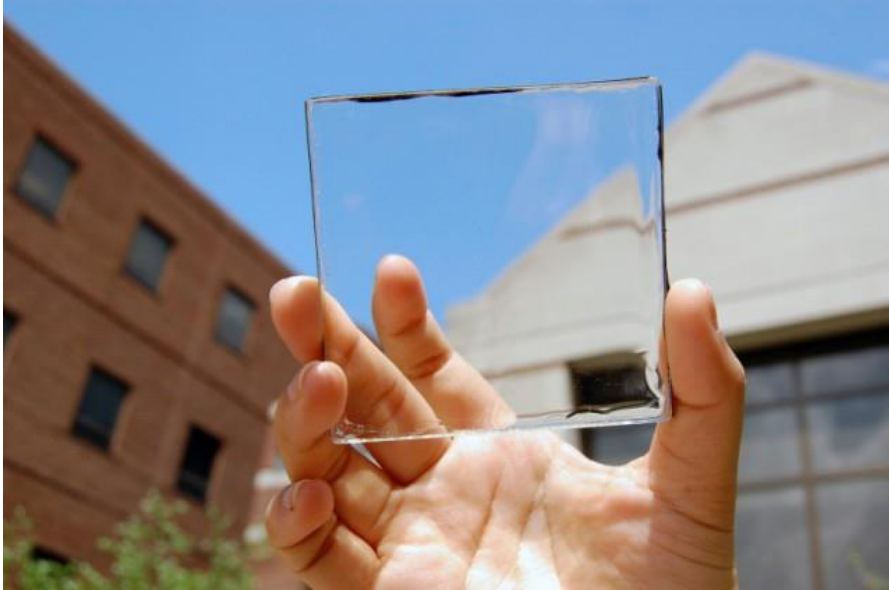
- Use of **phase change materials** for thermal energy storage in concrete

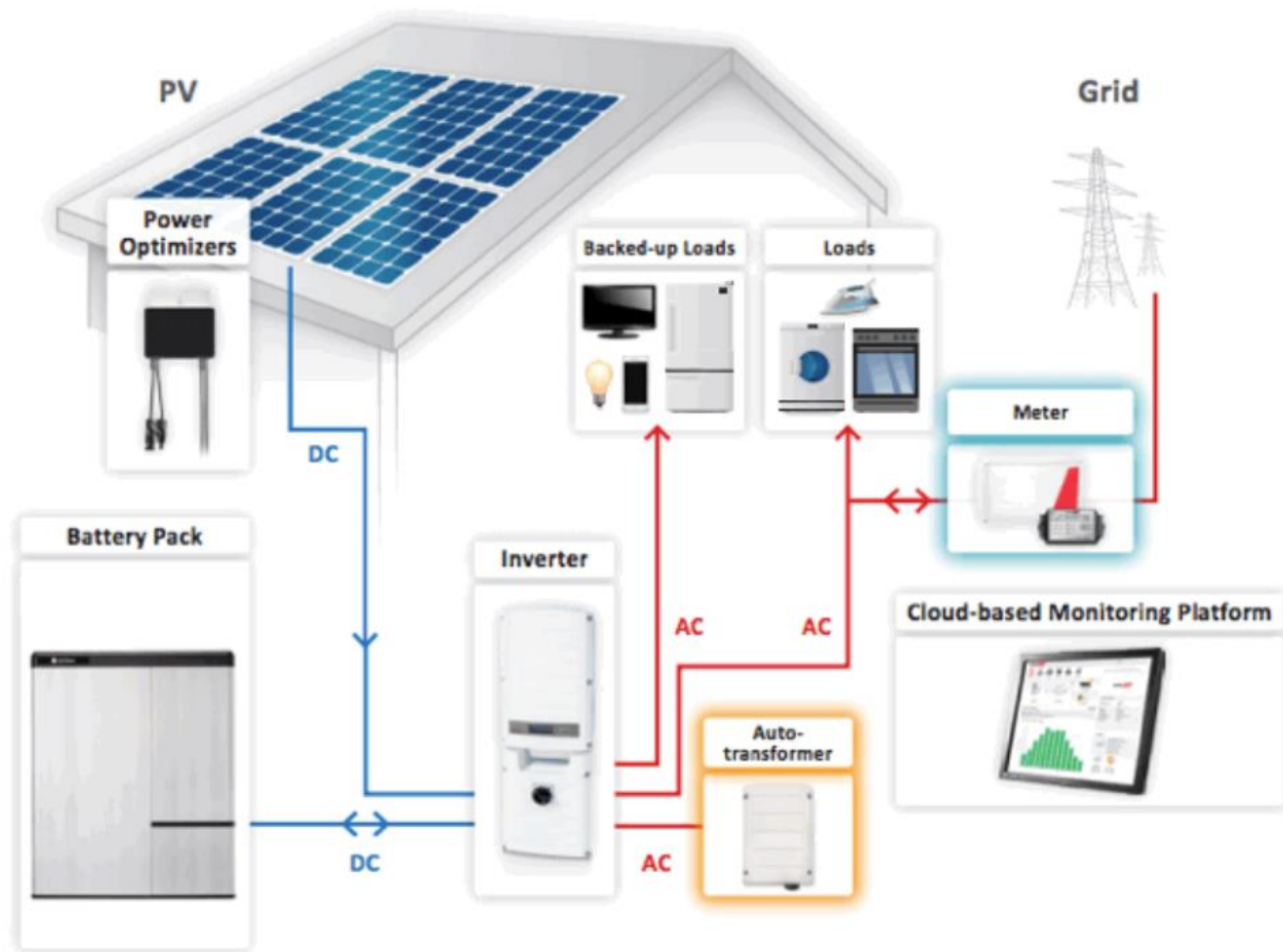
Business outcome

- Absorb/Release the heat when ambient temperature go up/down.



Integrated Photovoltaics – Deep-Tech





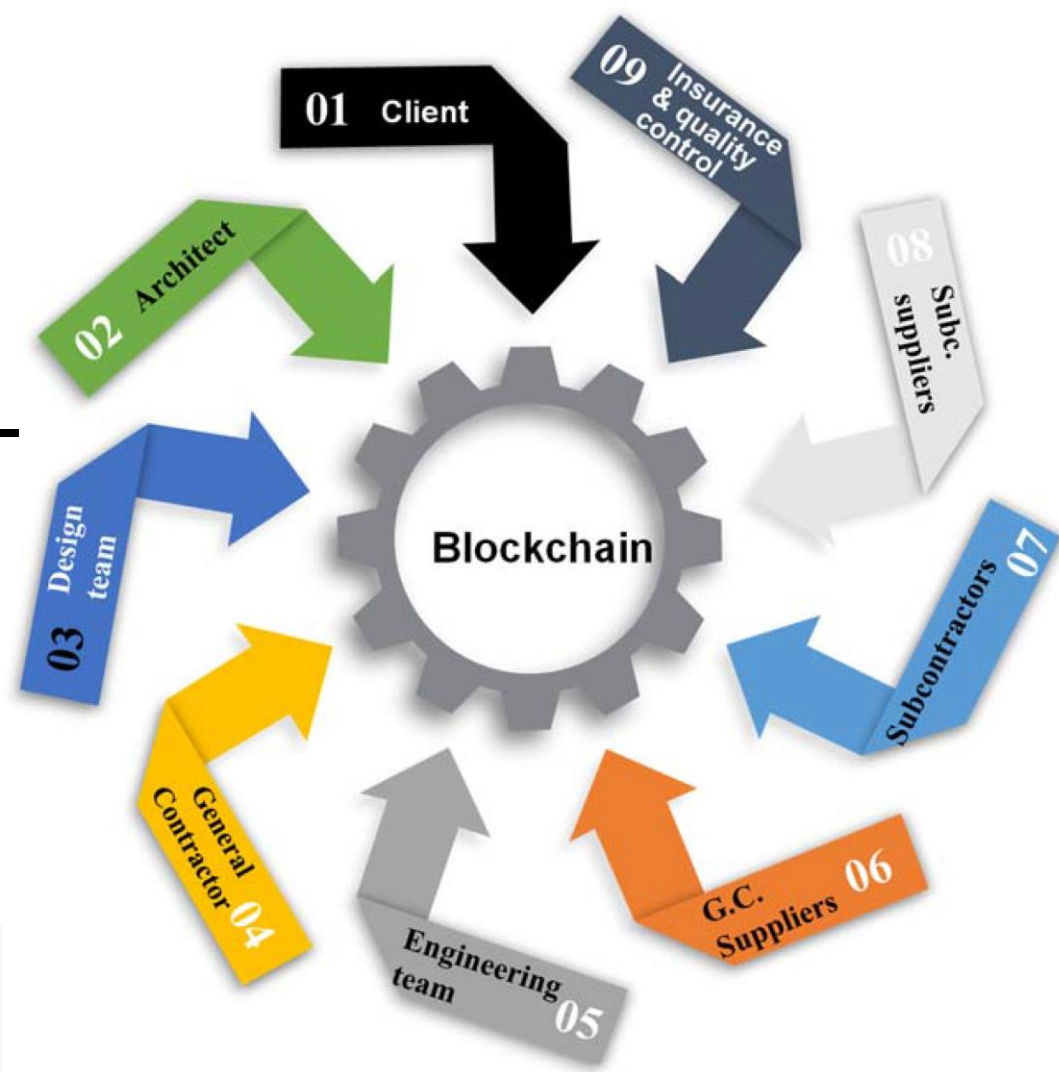
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Technology Insights

Supply chains



Supply Chain Innovation – Blockchain

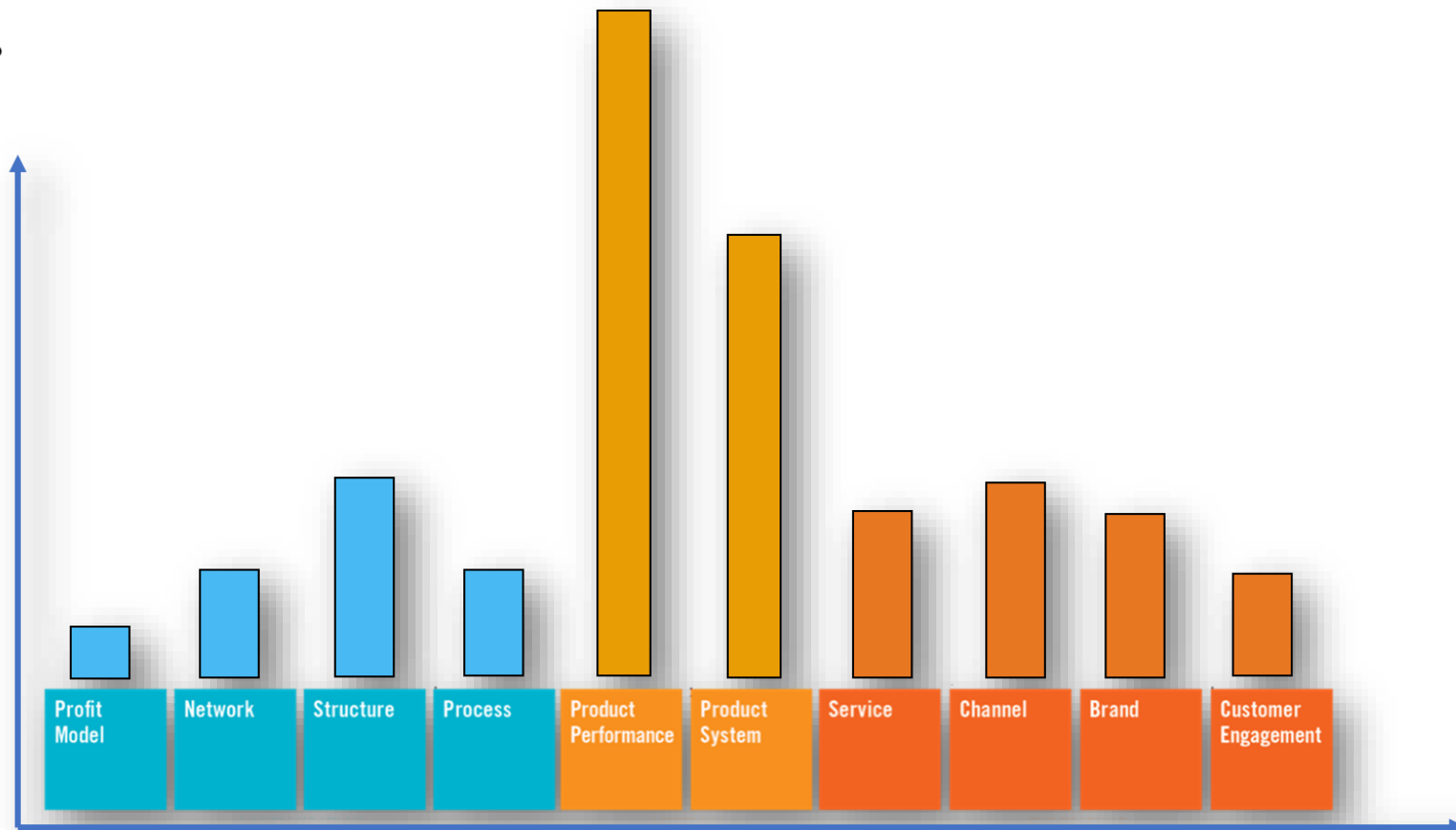


Business Model Innovation

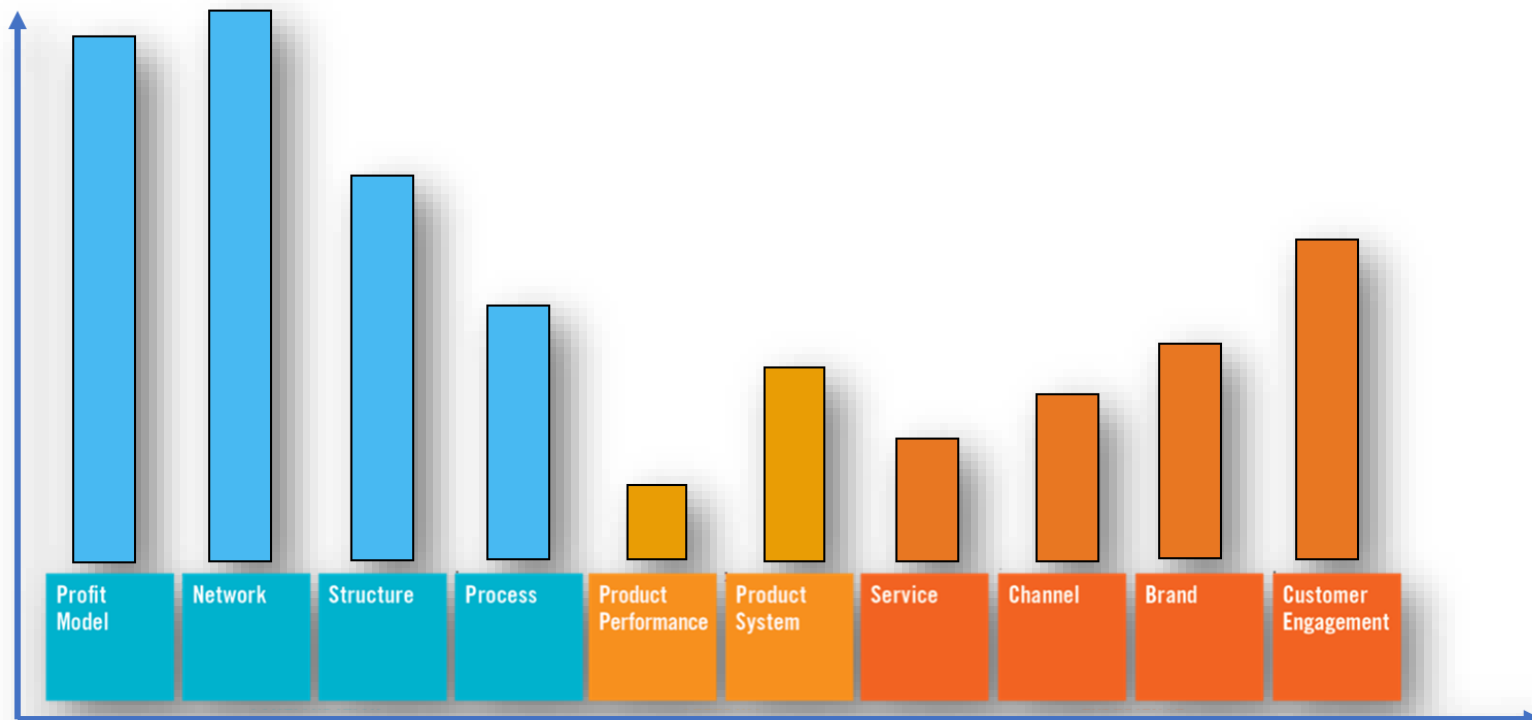


“Innovation is the elegant integration of many things.”





Source: Doblin



Source: Doblin

Overview

374

companies **tagged** as
Construction in our CRM
(**almost doubled over the
past 3 years**)



MĀORI ECONOMY

6 new companies are
ticked as Māori Business

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+29

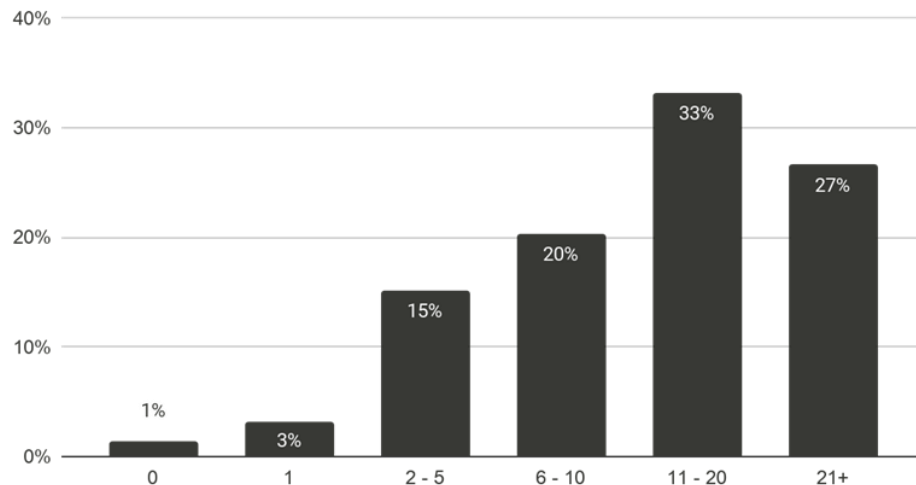
New businesses 2021



**HIGHTECH
PRODUCTS**

90% of the companies are
under the Manufacturing
and Niche Sector, 4%
under Digital and 3%
Energy & Environment

Tenure



**Source: CRM – 19 November 2020 - dates are when the companies
have been created in CRM, not tagged as construction.*

Construction Sector by region

39%

companies are from **Auckland** with a 12% increase last year.

13%

companies are from **Wellington**. In 2 years, we had an increase of 63%.

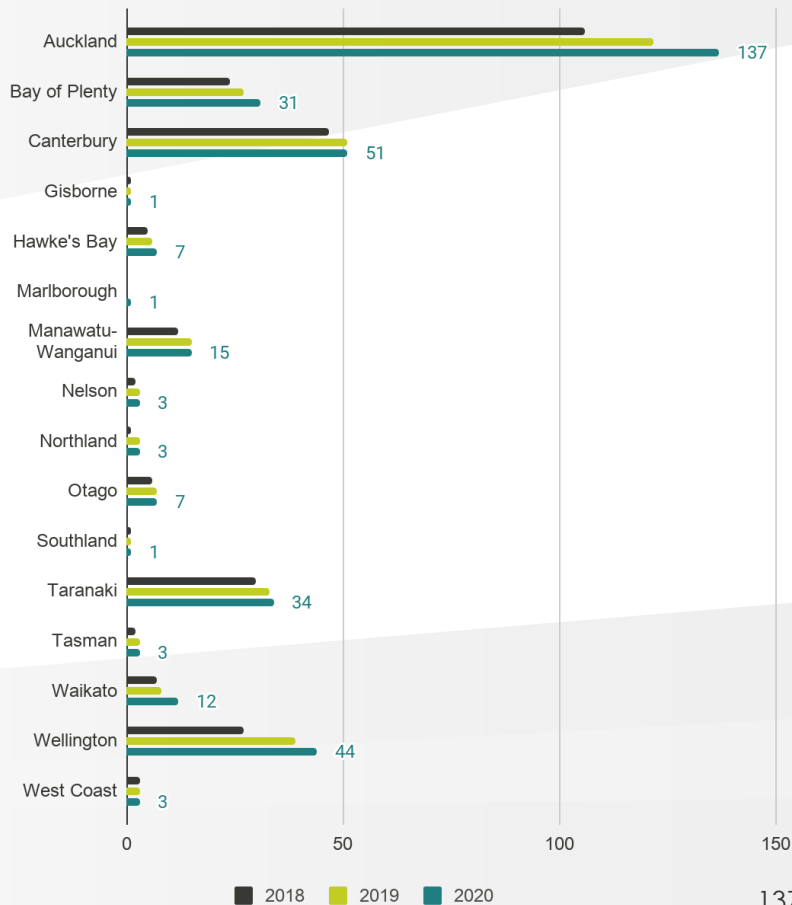
10%

companies are from **Taranaki**. 11% of the Taranaki companies in CRM are from the construction sector.

9%

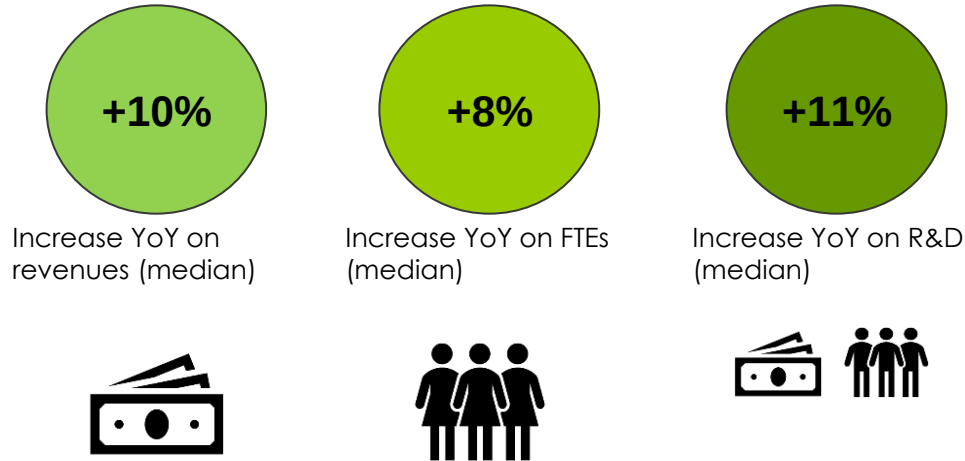
companies are from **Bay of Plenty**.

Region Over Time



Construction Sector – key impact metrics for our companies

For the companies we provided **funding + Advisory** support the last 2 years, we saw:



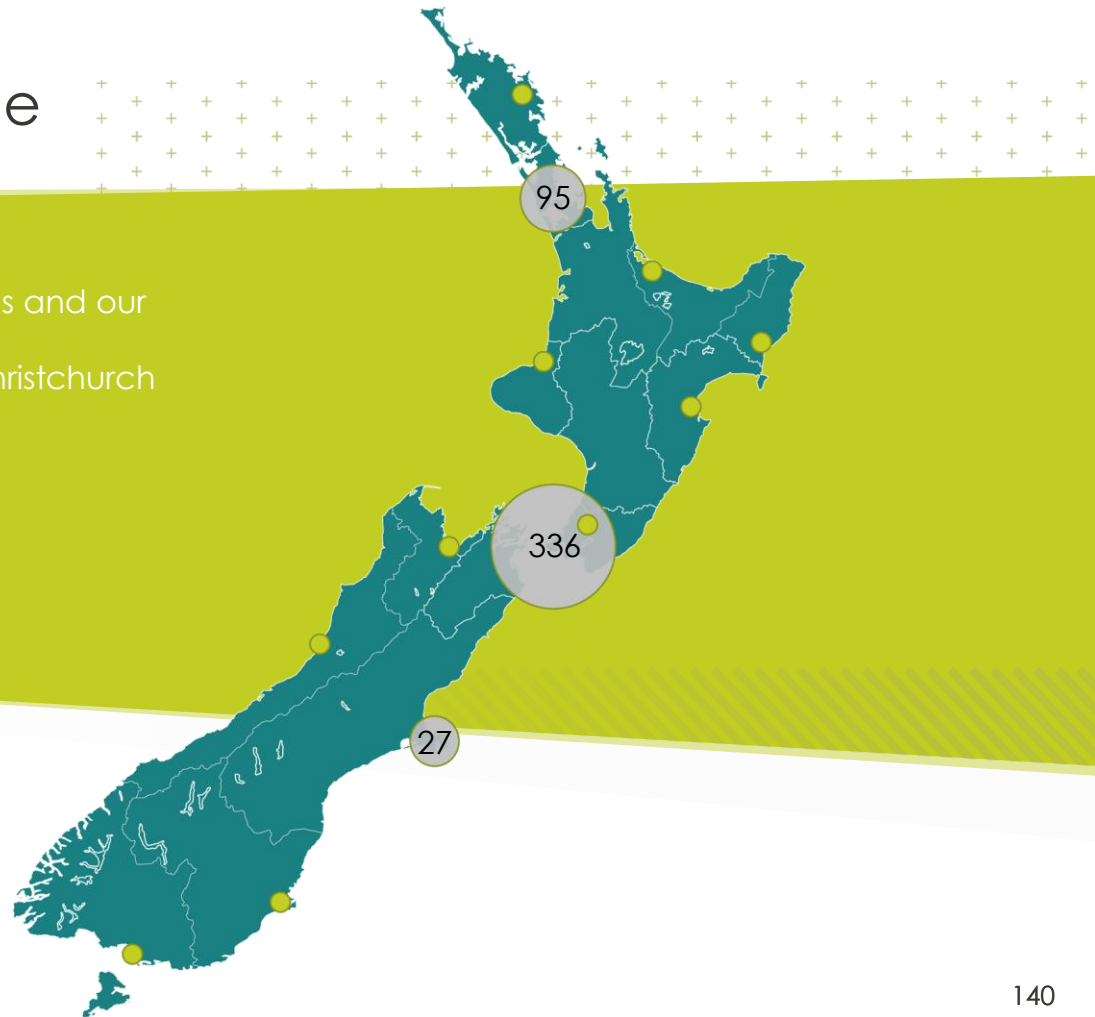
Over the past four years (2017-2021), Callaghan Innovation customers have:

- ✓ **Grown revenue by 11.5% per year**
(4.2 times faster than the New Zealand rate over the same time)
- ✓ **Grown revenue per worker (a basic proxy for labour productivity) by 7.3% per year**
(8.2 times faster than the New Zealand rate)
- ✓ **Grown export revenue by 12.3% per year**
(2.5 times faster than the New Zealand rate)
- ✓ **Grown employment by 4.8% per year**
(2.4 times faster than the New Zealand rate)
- ✓ **Grown R&D spend by 15.8% per year**
(1.5 times faster than the New Zealand rate)

A team of over 450 people

Serving customers nationwide

- 200+ scientists and engineers in R&D Solutions and our commercial businesses
- R&D centres in Wellington, Auckland and Christchurch
- 14 Regional Business Partners



Our core services to empower innovators



R&D SOLUTIONS

Leading scientists and engineers dedicated to solving tough technical problems



INNOVATION SKILLS

Giving business the knowledge, skills and motivation to grow faster



R&D FUNDING

Funding support to help businesses pursue ideas and realise commercial success



CONNECTING TO EXPERTS

Advisors and tools that connect businesses with expertise and opportunities, locally and globally technical problems

**Any
Questions?**



info@callaghaninnovation.govt.nz

“

One hundred inspired New Zealand
entrepreneurs can turn this country
around. This is the challenge for us all”
Sir Paul Callaghan, 1947–2012

